

2016 TFI Valuation Conference

# IMPACT OF DATA CENTERS AND COMMUNICATION NETWORKS ON VALUE:



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## PHYSICAL: DATA CENTERS ARE THE INFRASTRUCTURE TO SUPPORT THOUSANDS OF COMPUTERS



**PHYSICAL: DATACENTERS REQUIRE ROBUST MECHANICAL AND ELECTRICAL INFRASTRUCTURE TO SUPPORT THE COMPUTERS**



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**WHAT IS A DATA CENTER? EVERYTHING YOUR PHONE, TABLET, AND COMPUTER TALKS TO**



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**BILLIONS EACH YEAR ARE SPENT ON DATA CENTER  
DEVELOPMENT AND EXPANSION**



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**THIS SPEND SHOULD NOT EQUATE TO \$ FOR \$ INCREASED  
VALUES?**

**Is the cost approach the  
best way to value high tech  
property ?**

***“If you spent it, then it  
must equal value”!***



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## VALUATION DISCUSSIONS

### Taxpayer

- Fee Simple
- Value in Exchange
- Market Value
- Intangible



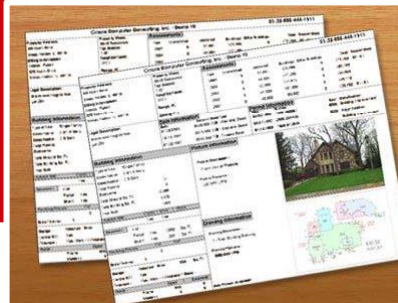
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## VALUATION DISCUSSIONS:

### Set the Record Straight

#### Assessor

- Leased Fee
- Value in Use
- Cost Equals Value
- Everything is Tangible



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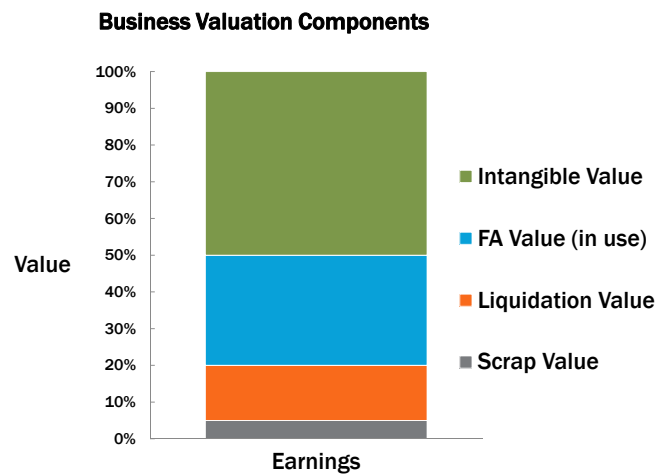
## FREQUENT VALUATION TENDENCIES

Lack of knowledge with Data Centers may lead to:

- Reliance on publicly information such as:
  - Construction costs
  - Purchase price
- Inability segregate the costs into the appropriate categories of Real, Personal, and Intangible
  - Sizable personal property costs
  - Potential double taxation of real and personal property components
  - Failure to extract intangibles
- Consistent valuation methods

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## DATA CENTER VALUE



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## TYPICAL VALUATION DECISION POINTS

➔ **Income approach – which income should be used?**

- Rent?
- Business Income?

➔ **Cost Approach**

- Cost  $\neq$  Fair Market Value

➔ **Sales Comparison Approach**

- Property Type?
  - Industrial, Office, Special Purpose, Real, Personal?
- Units of comparison?
  - Critical load, Density, Efficiency?



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## TODAY'S TECHNOLOGIES ALLOW FOR PERMANENT DATA STORAGE AND COMPUTING POWER

### 1 The accelerating pace of change...



### 2 ...and exponential growth in computing power...

Computer technology shown here climbing dramatically by powers of 10, is now progressing more each hour than it did in its entire first 90 years

#### COMPUTER RANKINGS

By calculations per second per \$1,000

**Analytical engine**  
Never fully built, Charles Babbage's invention was designed to solve computational and logical problems.



**Colossus**

The electronic computer, with 1,500 vacuum tubes, helped the British crack German codes during WW II.



**UNIVAC I**

The first commercially marketed computer, used to tabulate the U.S. Census, occupied 943 cu. ft.



**Apple II**

At a price of \$1,298, the compact machine was one of the first massively popular personal computers

Nvidia tests GPU & PC

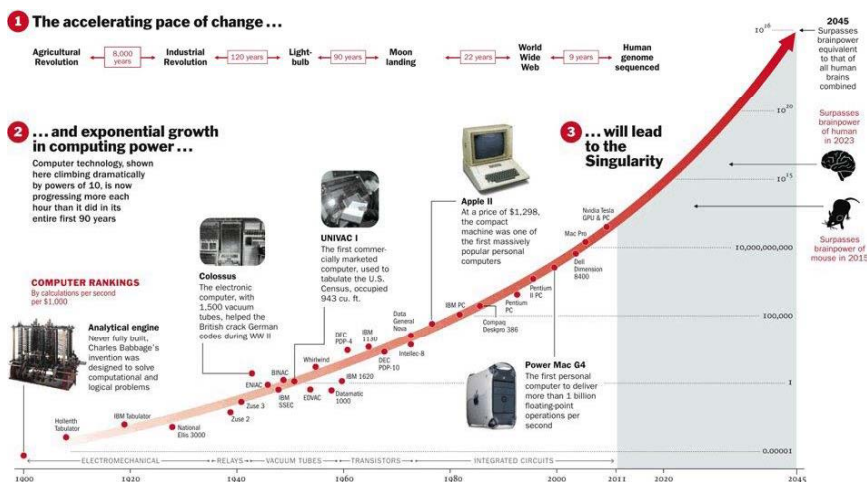
Mac Pro

Intel Atom 330

Power Mac G4

The first personal computer to deliver more than 1 billion floating-point operations per second

### 3 ...will lead to the Singularity



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## TODAY'S TECHNOLOGIES ALLOW FOR PERMANENT DATA STORAGE AND COMPUTING POWER



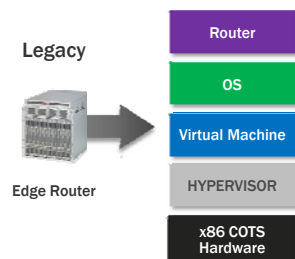
***The Era  
of Data  
is Here!***

1.4GHz, 1 GB RAM, 64GB storage

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## TRANSFORMING THE CORE NETWORK

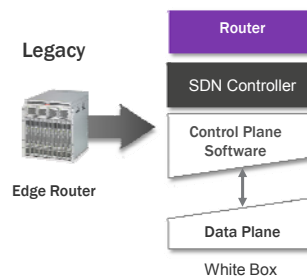
### VIRTUALIZATION



#### BENEFITS

- Exploit Multicore Processors
- Lower Cost, Higher Performance
- Existing Software Ported to Virtual Machines

### SOFTWARE-DEFINED NETWORKING



#### BENEFITS

- Low Cost Merchant Silicon-based WB
- Separate Control and Bearer
- Improved Scaling and Resource Utilization

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**TREND IS TOWARD OUTSOURCING DATA CENTERS**

**“You shouldn’t have something in your Back Office that exists in someone else’s Front Office”**  
– Jack Welch

*Next step is containers???*



Modular data centers fall under the umbrella of converged infrastructure, system architecture solutions that can be more easily implemented and removed from scalable IT networks and are optimized for efficient energy usage. They're designed to be deployed quickly and at a fraction of the cost of traditional construction. Modular data centers are also more reliable, with components and connections tested at the factory.

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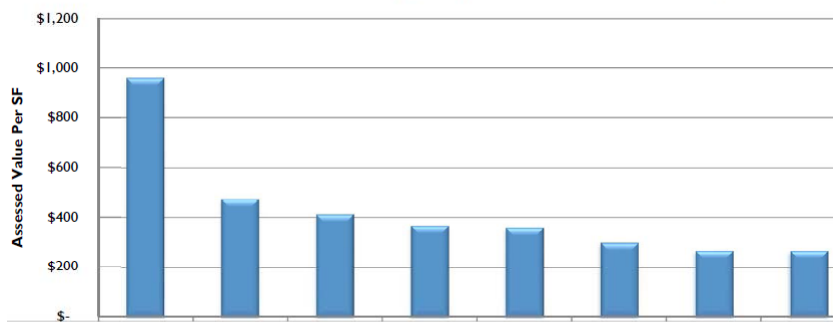
**WHICH OF THESE IS NOT LIKE THE OTHER?**

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## CASE STUDY

### Real Property Assessment Survey



Inconsistencies arise not only across jurisdiction lines, but within jurisdictions as well

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## TAKEAWAYS



Datacenters follow the computer evolutionary trail. Therefore, they face similar valuation and assessment issues

- Rapid change leads to functional obsolescence claims



Educating assessors will be key to a fair assessment



Proper identification and valuation of each component will be critical in establishing a fair assessment (real, personal and intangible property need to be identified)



From new construction to retrofitting an existing property

- Not all datacenters are treated equally



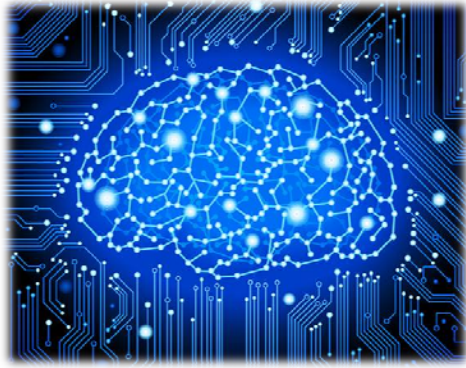
Current and future trends of data centers

- Efficiency/environmental impact

- Outsourcing seems to be the current trend since that will provide economies of scale

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## QUESTIONS?



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