

Economics of Fiber Deep

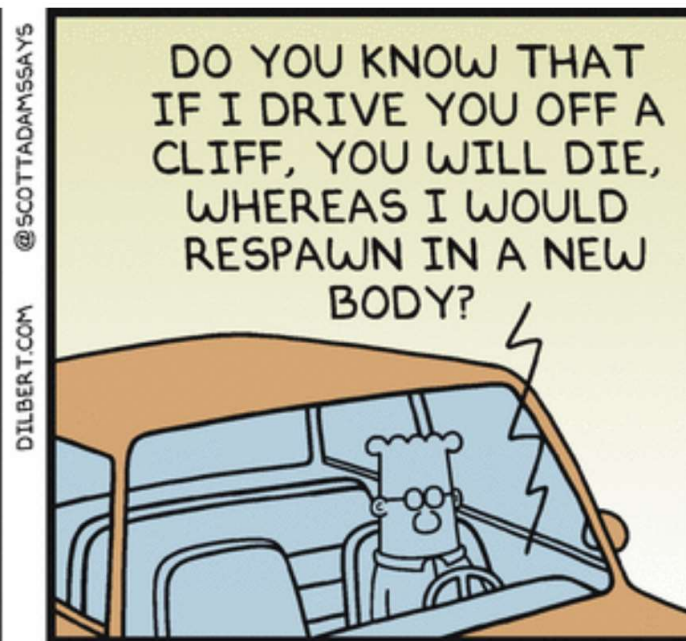
Presented by: James Stegeman, President/CEO of CostQuest Associates

Location: TFI Conference in Austin, TX

When: January 2019

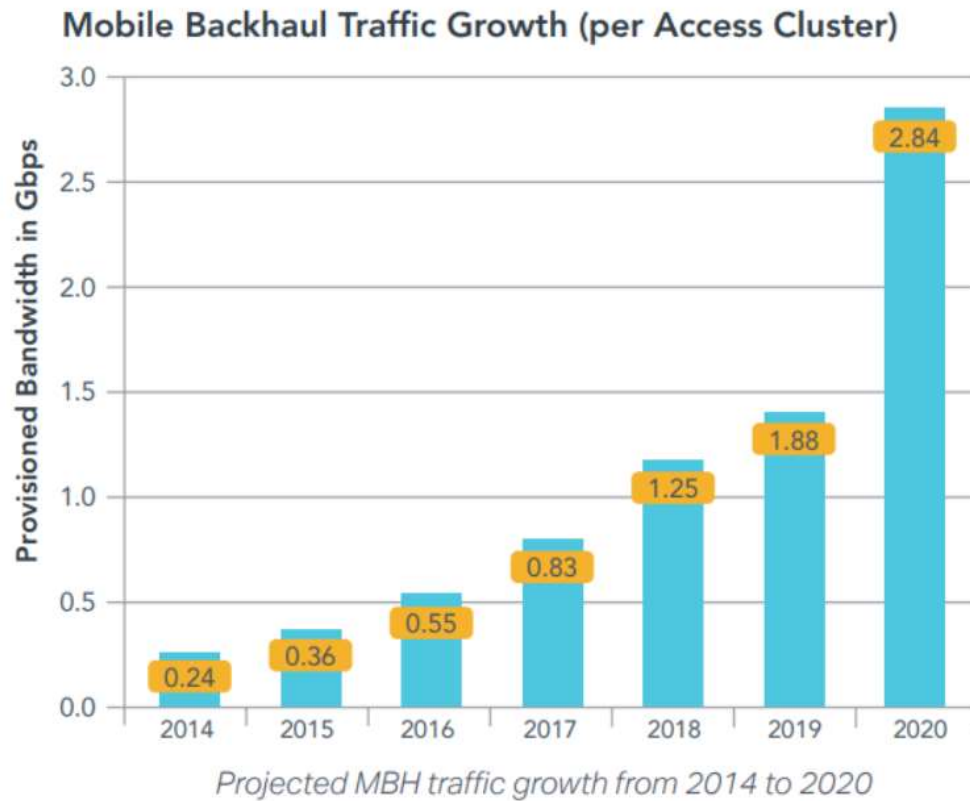
...my nightmare

Friday January 25, 2019 *Self Driving Car Named Carl*



5G needs fiber

5G fiber demand



Source: Ciena - 5G wireless needs fiber, and lots of it

- More demand served directly by macro sites
 - Continued growth in video consumption
- Larger clusters of radios per backhaul site
 - Macro sites likely to serve as aggregation points for distributed radios
 - Fiber fronthaul to aggregation point
- Current LTE averages 1Gb per site
- With 5G at least 10Gb

5G fiber providers

- Incumbents with wireless like ATT and Verizon
 - 5G rollout on home wireline turf
 - One example: Verizon's 2017 deal with Corning to buy a billion \$ of fiber. Under the deal Verizon purchases up to 12.4 million miles of optical fiber from Corning every year from 2018 to 2020.
- Incumbents like Comcast, Charter, Cox, and CenturyLink
- Fiber business service provider like Zayo
- Tower and venue developers like Crown and ATC
 - Including in-building operators
- SmartCity partners
- Self provisioned by mobile network operator
 - Fiber for fronthaul
 - Wireless point-to-point

5G is bigger than a breadbox

CQA study on 5G costs

	Study Description	User Demand	Total Investment
Scenario 1	Ubiquitous Coverage	2Gb/Mo.	\$61B
	Ubiquitous Coverage,		
Scenario 2	Future Demand	50Gb/Mo.	\$145B
	Ubiquitous Coverage,		
	Autonomous Vehicle		
Scenario 3	support	2Gb/Mo.	\$185B
	Ubiquitous Coverage,		
	Autonomous Vehicle		
	support, Future		
Scenario 4	Demand	50Gb/Mo.	\$250B

CQA study on 5G costs

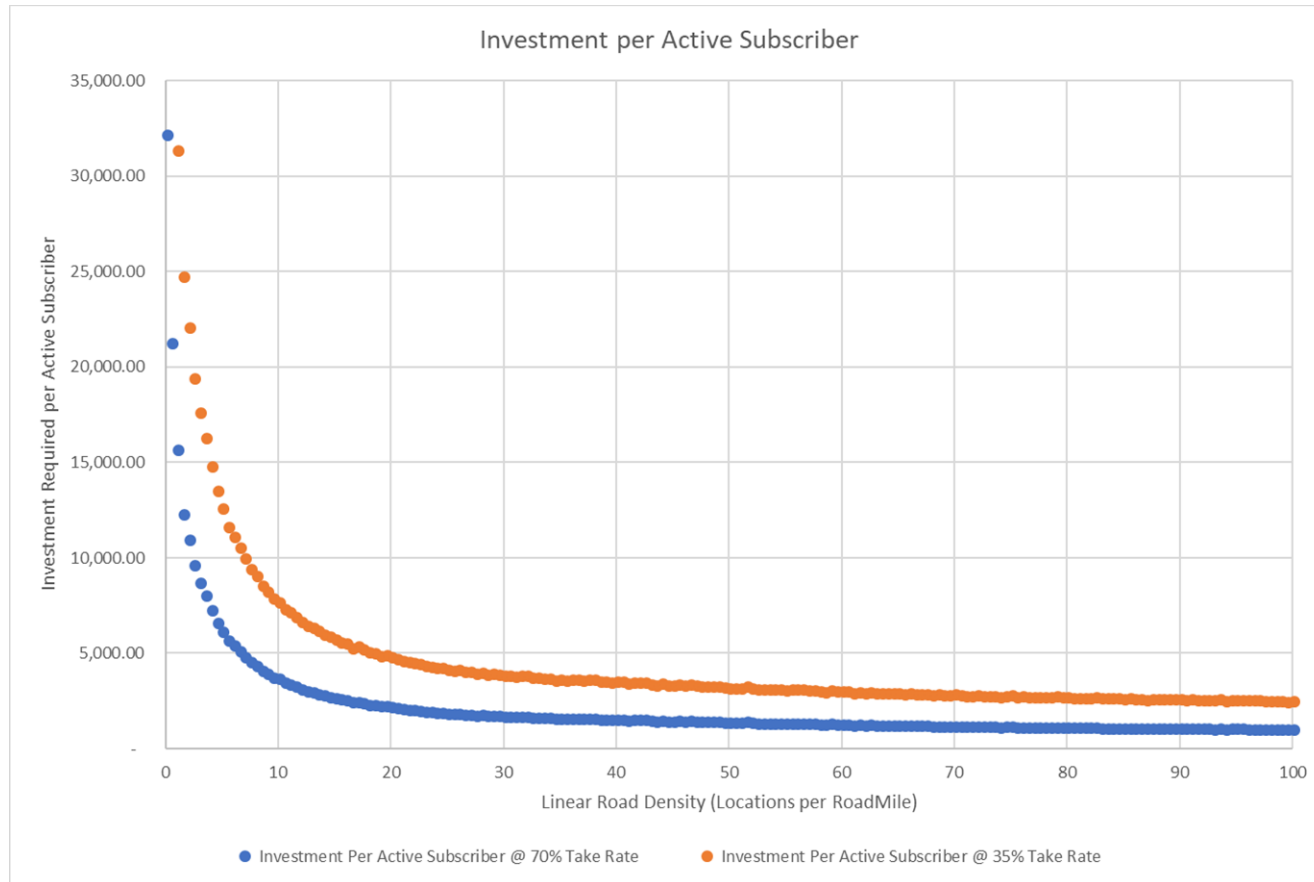
		User Demand	Capital Type	
			Fiber Backhaul	RAN Equipment
Scenario 1	Ubiquitous Coverage	2Gb/Mo.	\$14B	\$47B
Scenario 2	Ubiquitous Coverage,	50Gb/Mo.	\$15B	\$130B
	Future Demand			
Scenario 3	Ubiquitous Coverage,	2Gb/Mo.	\$56B	\$129B
	Autonomous support			
Scenario 4	Ubiquitous Coverage,	50Gb/Mo.	\$57B	\$193B
	Autonomous support, Future Demand			

CQA study on 5G costs

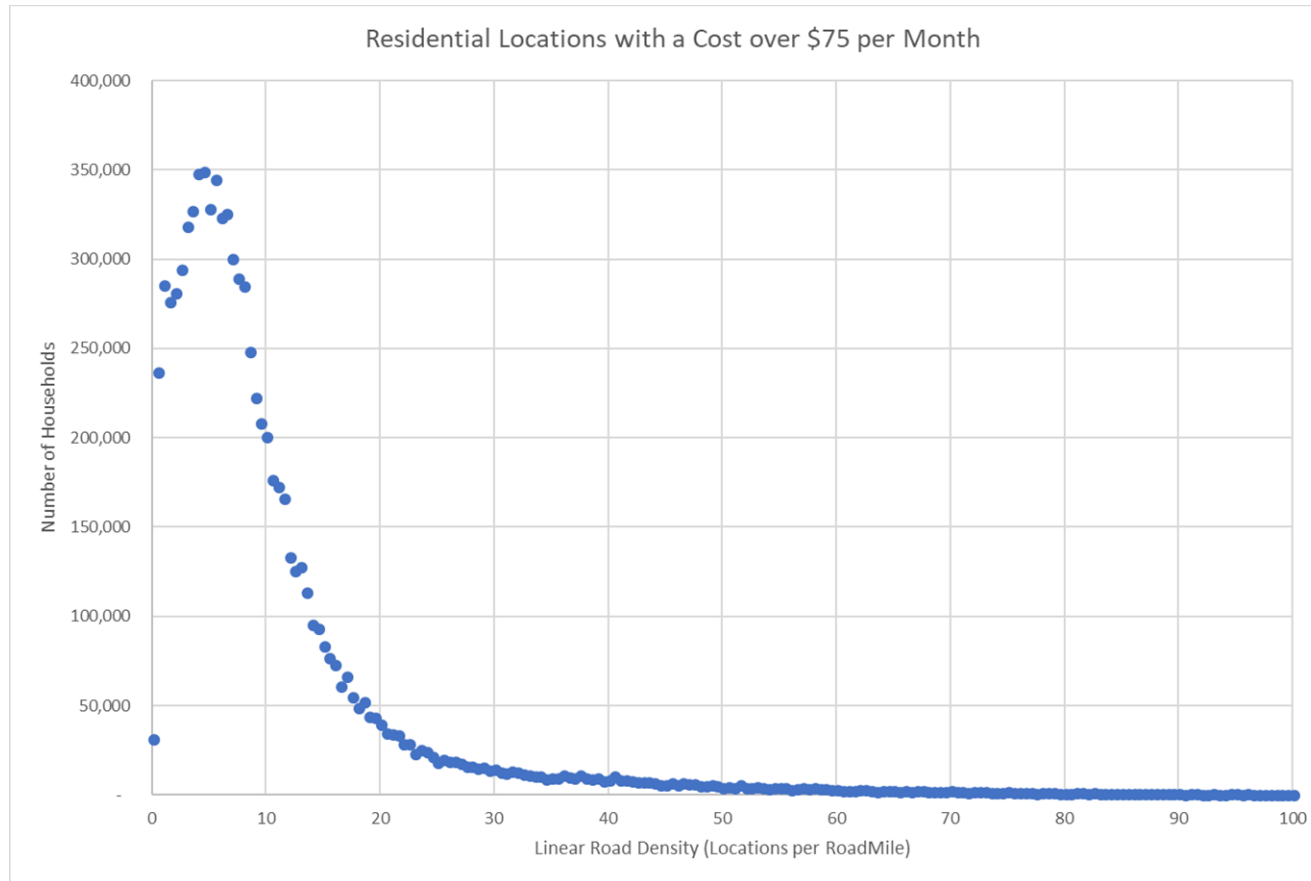
Study Description		User Demand	Cell Counts	
			Total	MicroGrids
Scenario 1	Ubiquitous Coverage	2Gb/Mo.	454,019	386,149
Scenario 2	Ubiquitous Coverage, Future Demand	50Gb/Mo.	755,509	540,879
Scenario 3	Ubiquitous Coverage, Autonomous support	2Gb/Mo.	2,587,003	2,523,422
Scenario 4	Ubiquitous Coverage, Autonomous support, Future Demand	50Gb/Mo.	2,800,944	2,620,138

Economics of Fiber

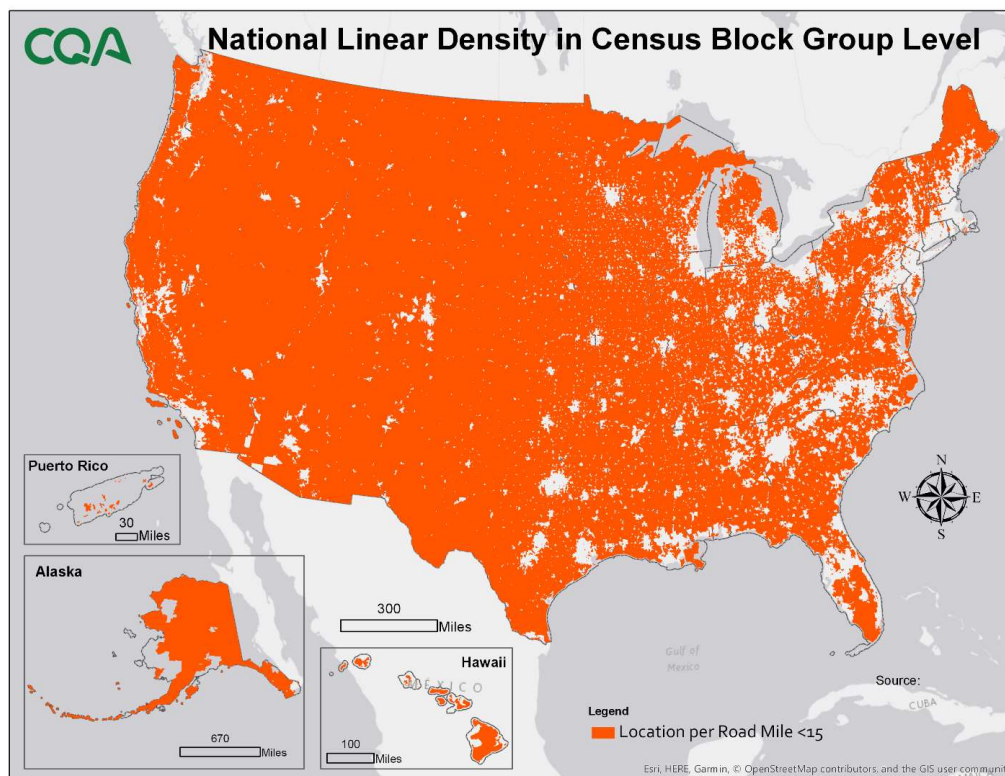
Fiber investment requirements by linear density



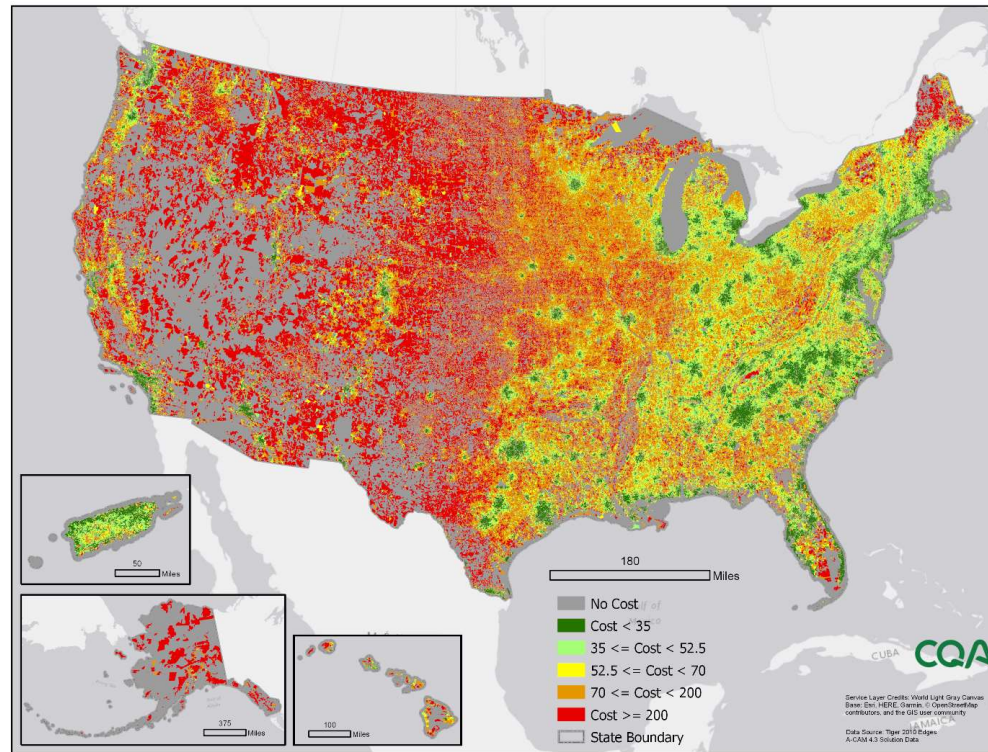
Household counts with monthly cost exceeding \$75



Census Block Groups which have a linear density below 15 locations per road mile



Uneconomic areas for fiber network deployment

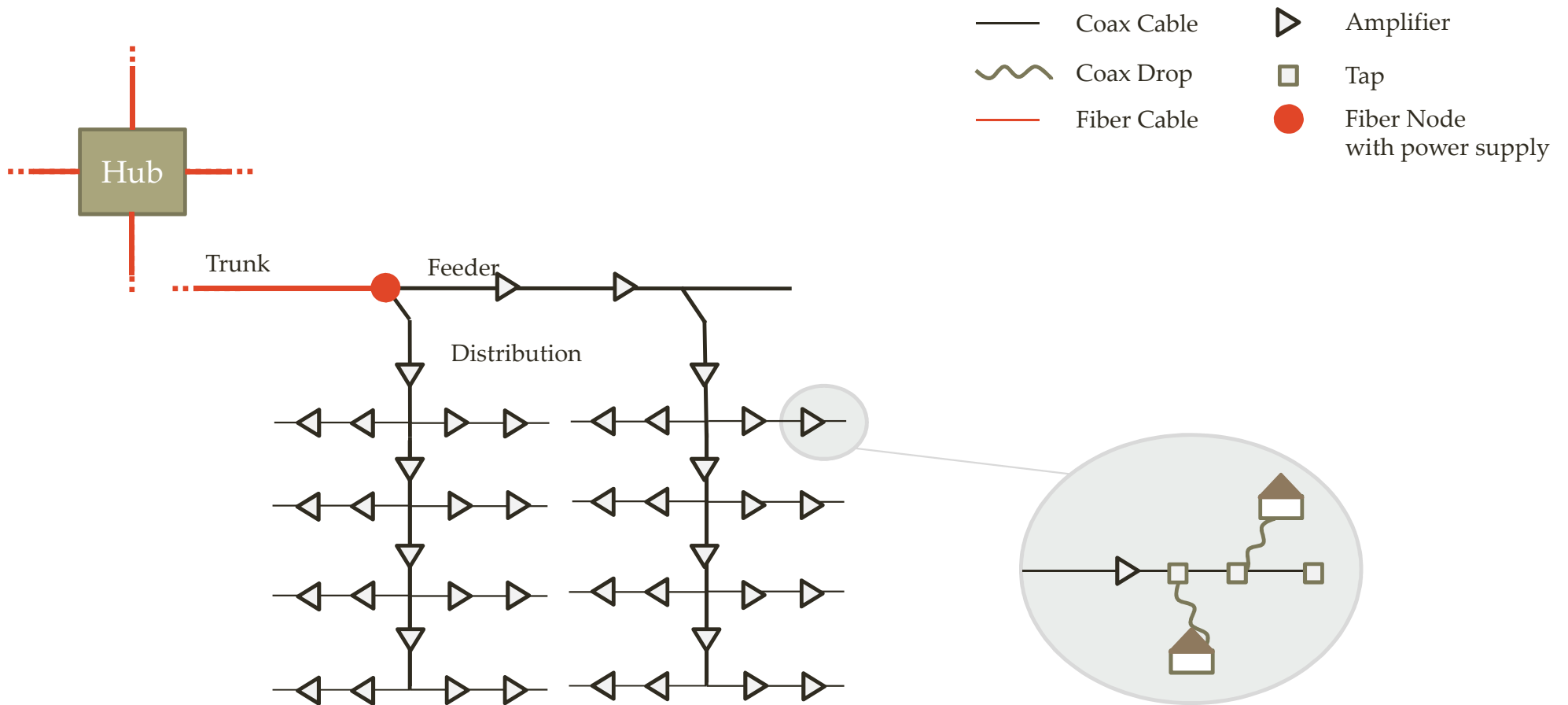


Marketplace

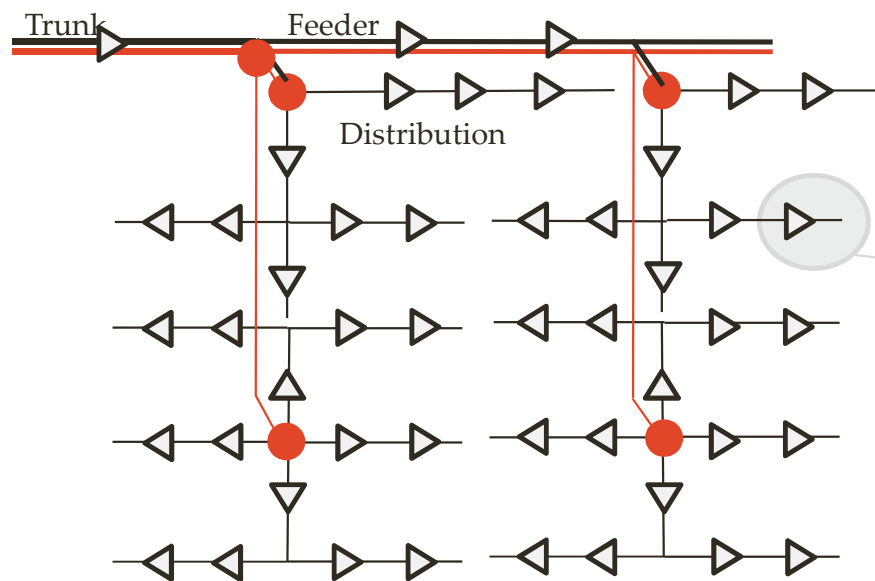
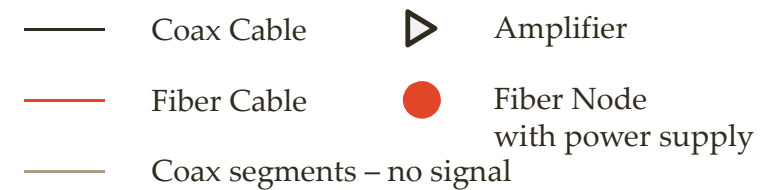
- External focus on deployment of high speed Broadband service in lower density areas:
 - NY State provided \$500M in funding to encourage 100Mb network deployments in rural areas
 - Mostly fiber, some fixed wireless
 - FCC provides over \$4B annually to providers to build out broadband networks in rural areas
 - Fixed Wireless is a key component
 - FCC recently completed CAF2 Auction for support in high cost Rural areas
 - Almost \$1.5B was awarded (preliminarily)
 - Many winners are offering 1G service
 - Many winners were Rural Electric Coops
 - Many winners were WISPs
 - PA, GA, ME, and other states are looking at programs similar to NY for rural areas
 - Municipalities are building their own networks
 - Next Century Cities has 192 members

Focus on Cable Fiber Deep

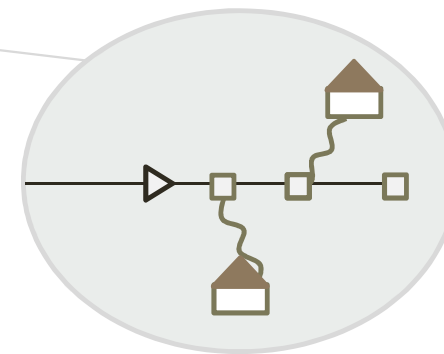
HFC system: New build



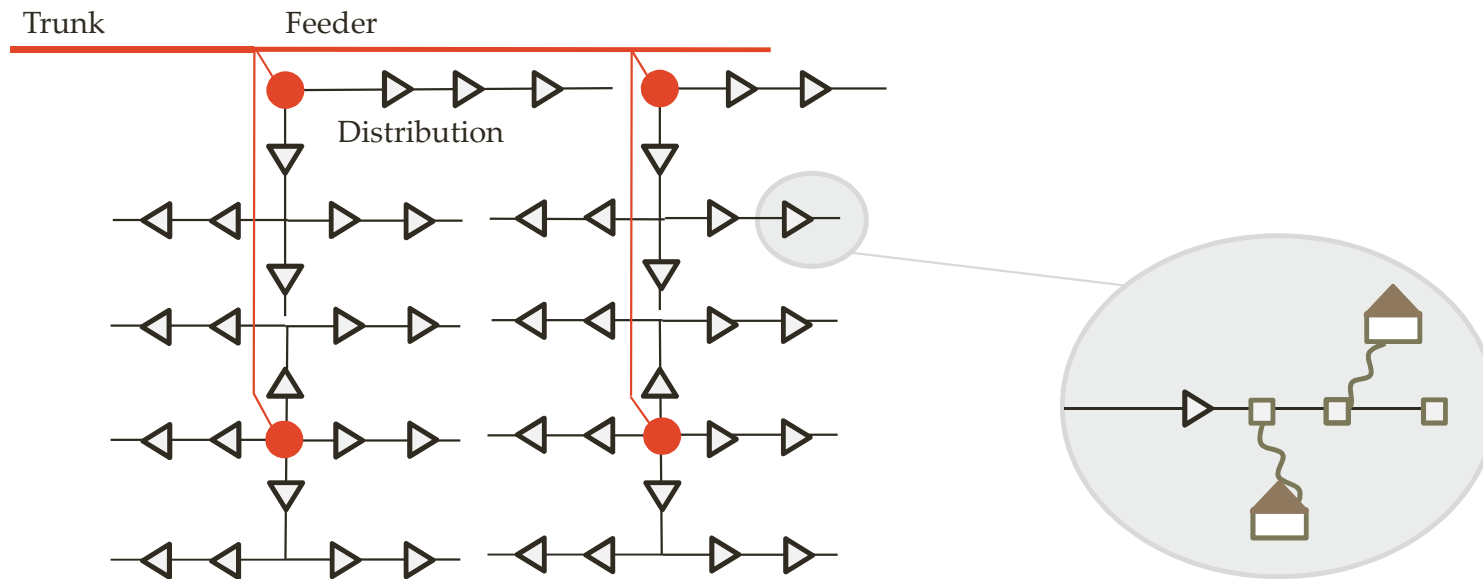
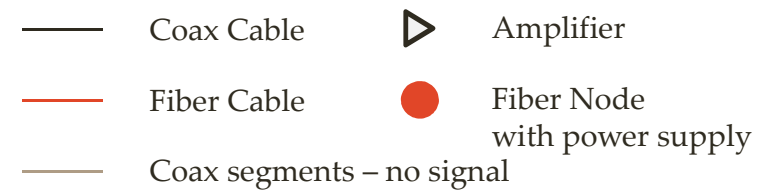
HFC system N+x: Overlay



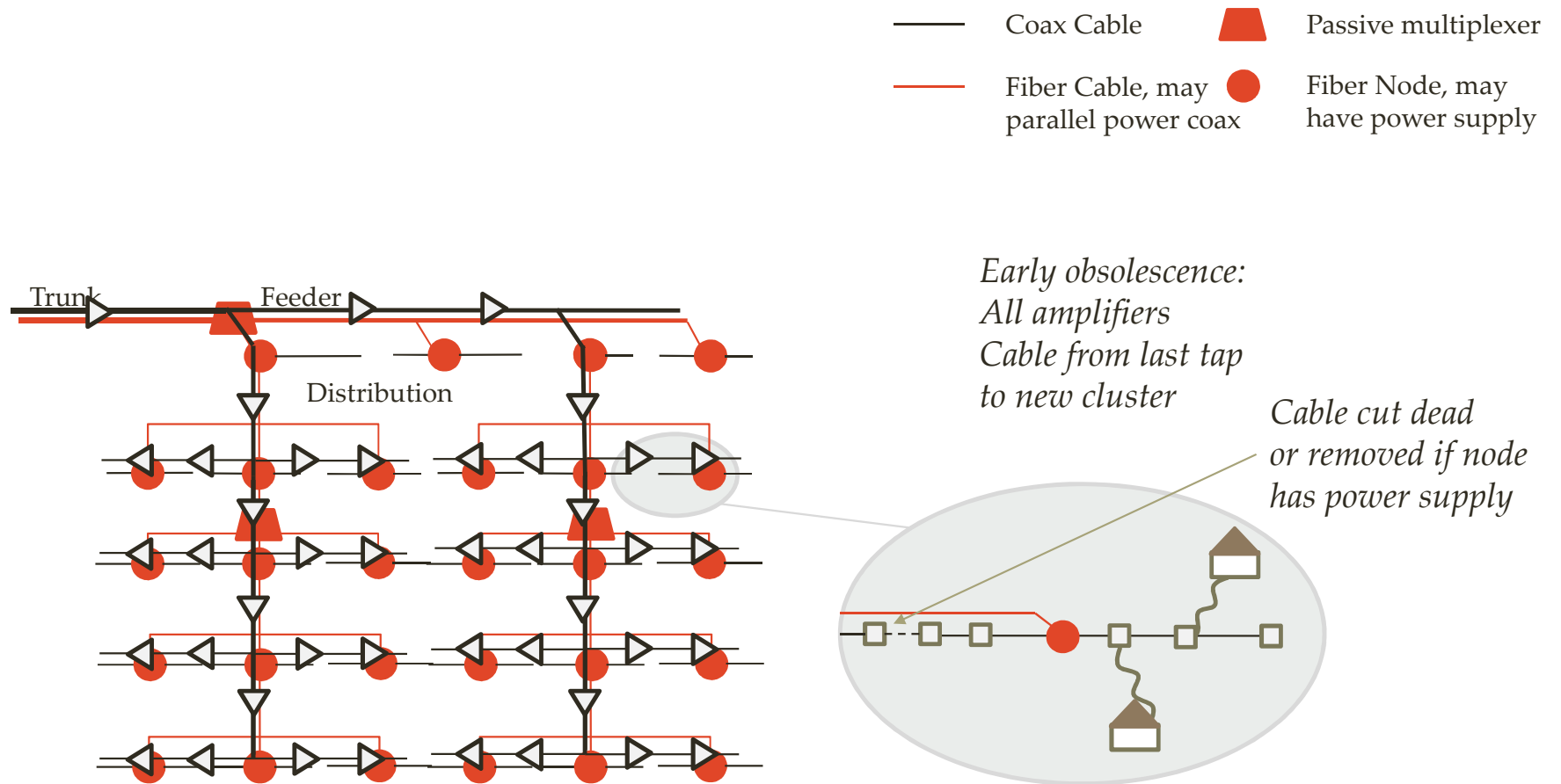
*Early obsolescence:
Feeder cable from last tap
in new cluster, with
amplifiers, power supplies.*



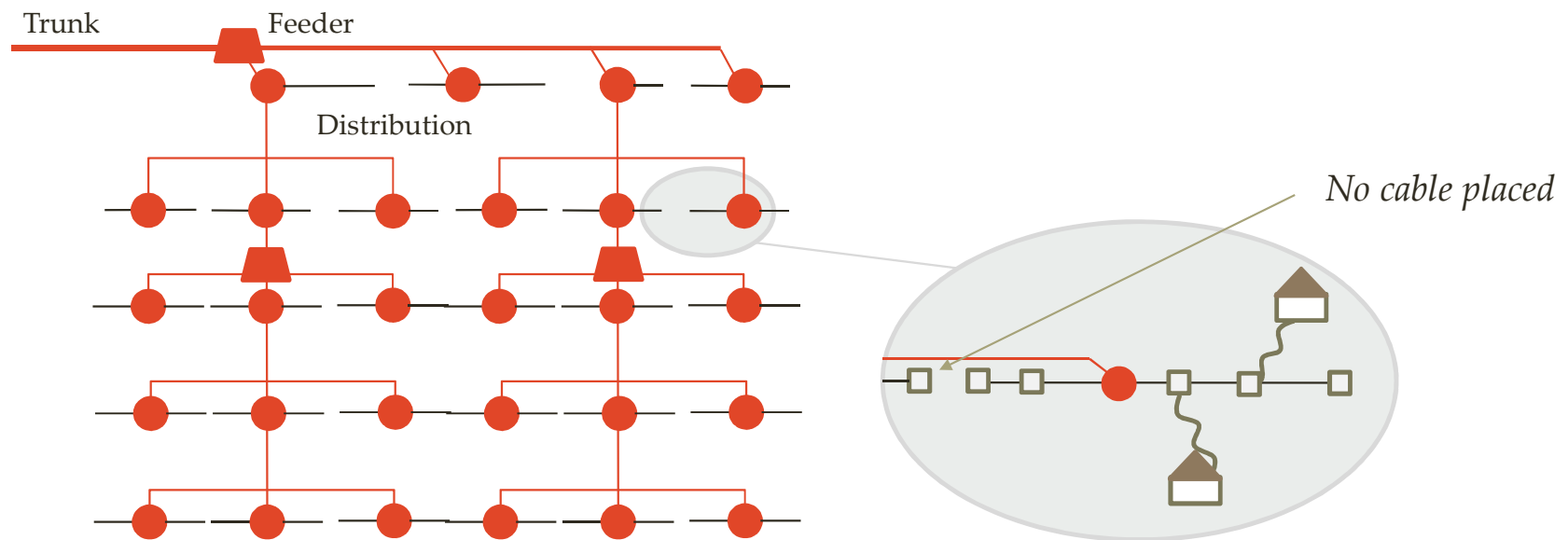
HFC system N+x: New build



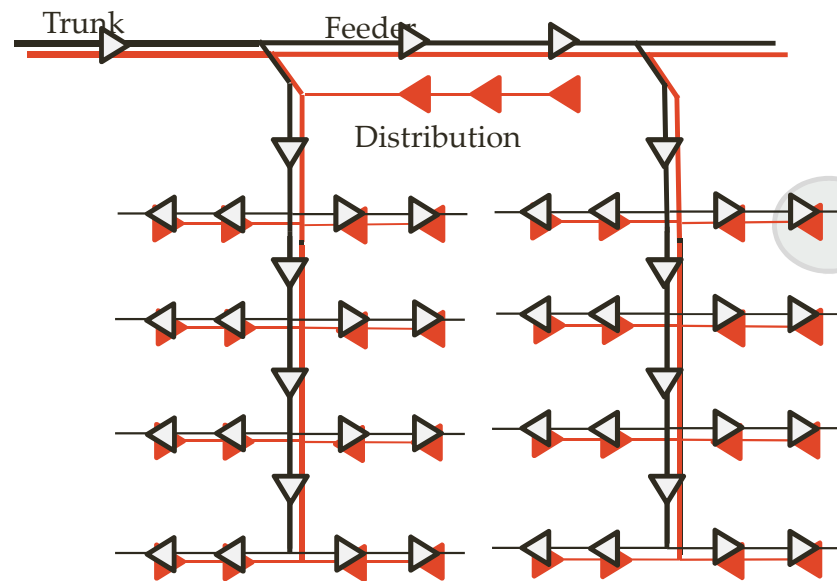
Fiber Deep: HFC N+0: Overlay



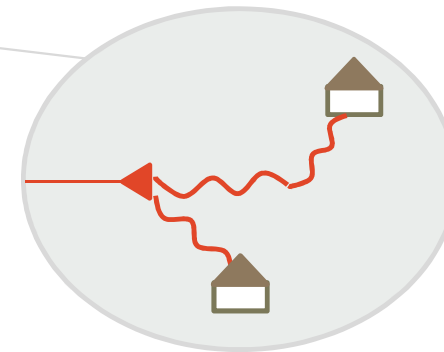
Fiber Deep: HFC N+0: New build



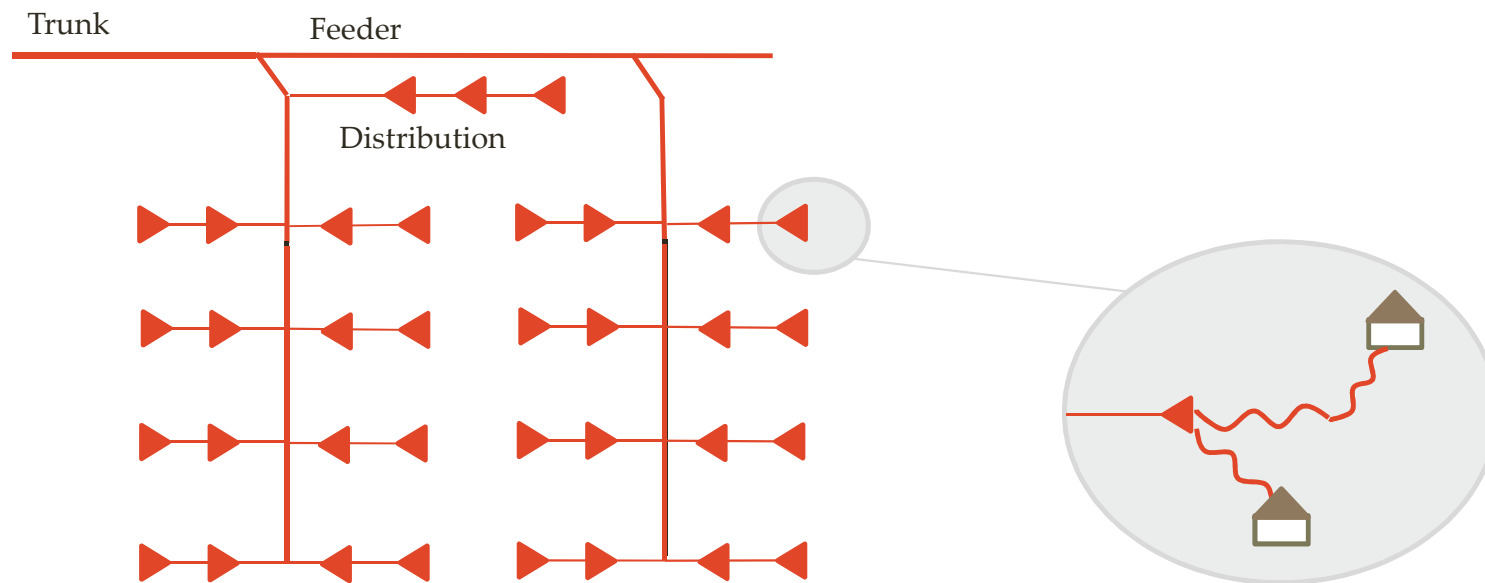
FTTP system: Overlay



*Early obsolescence:
All amplifiers and power supplies
All coax cable and drops*



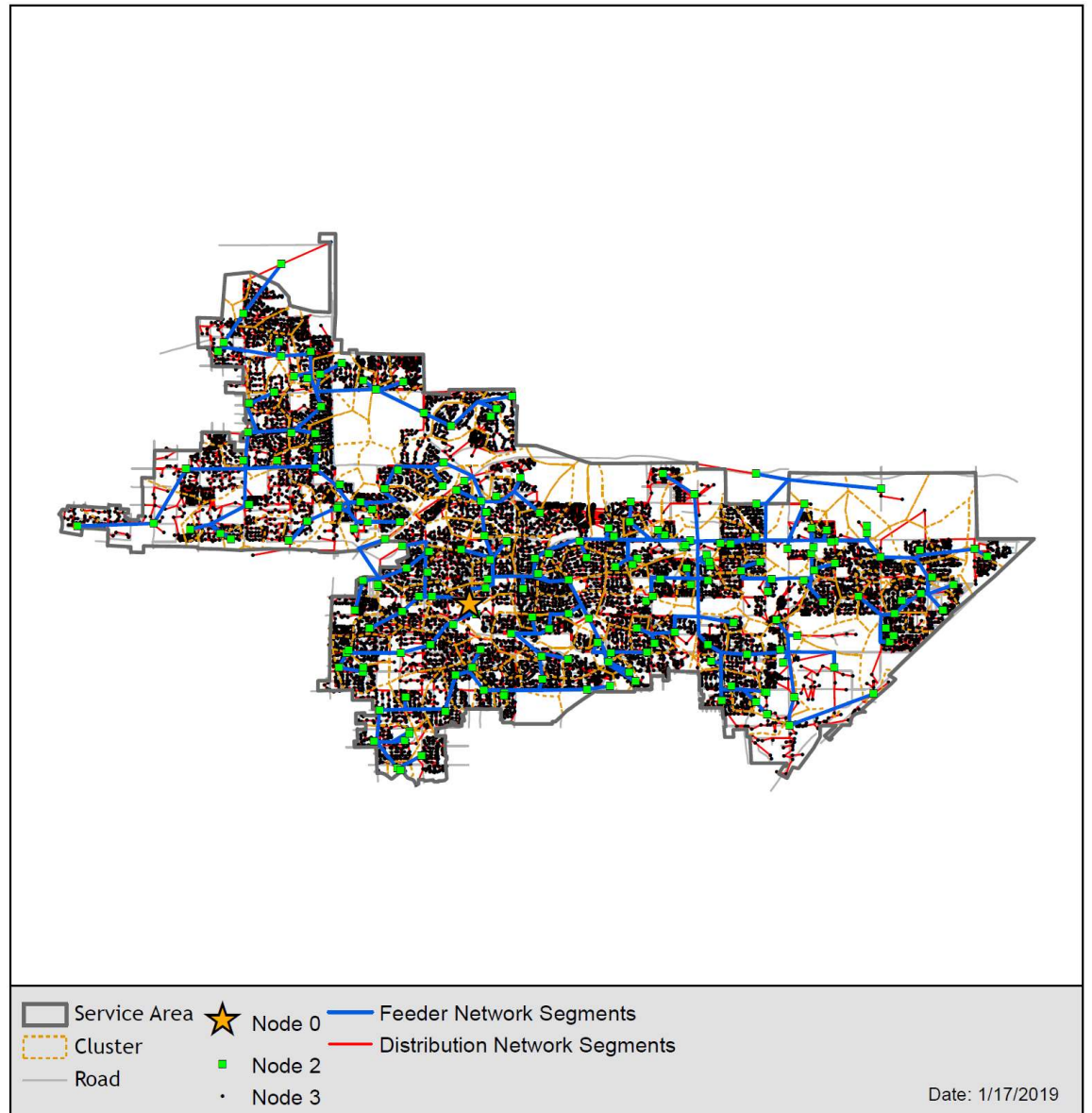
FTTP system: New build



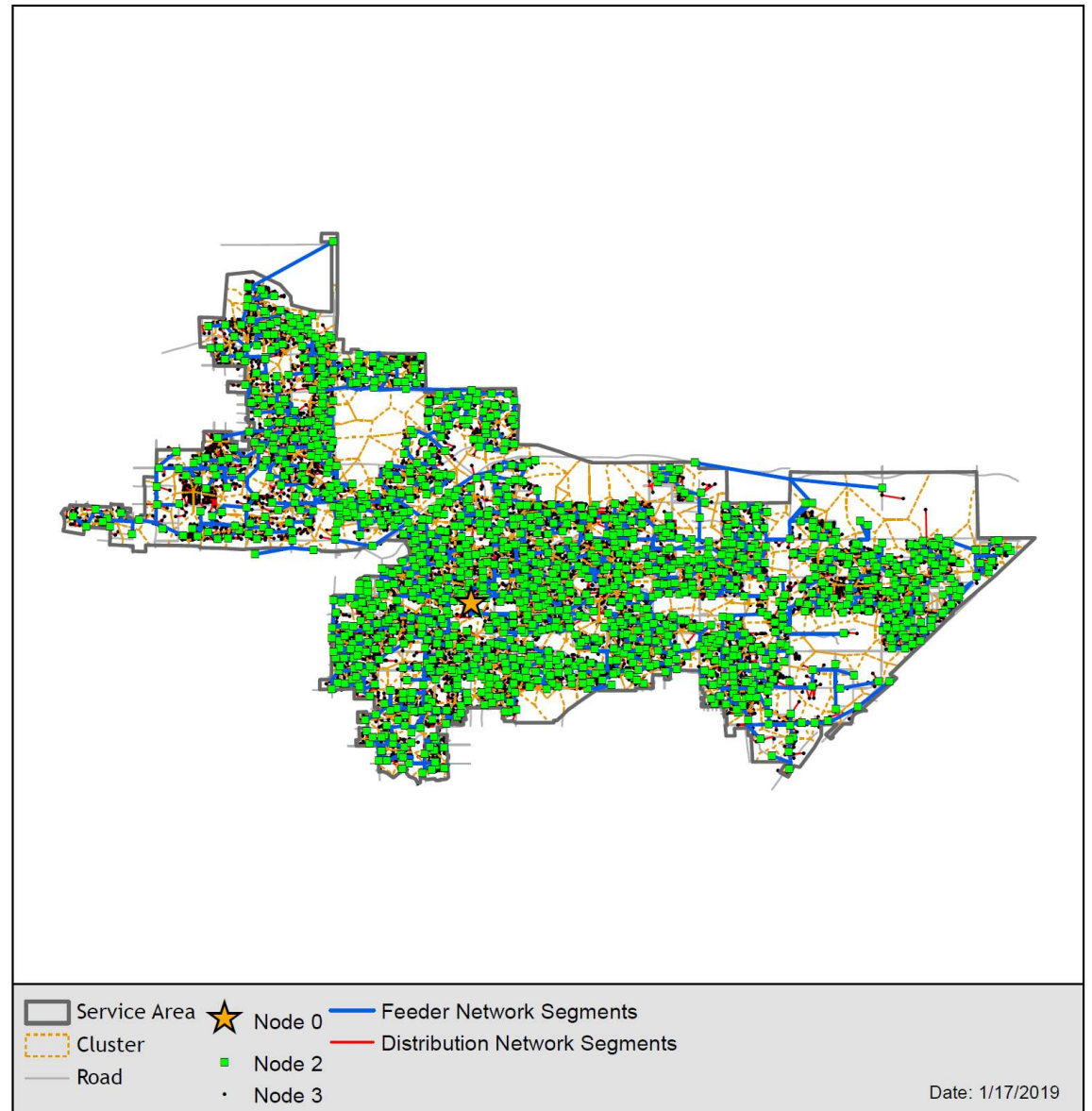
HFC versus Fiber Deep design parameters

- Target locations passed per Fiber Node:
 - HFC: 300-750
 - Fiber Deep: 60-80
- Max Coax distance:
 - HFC: 5000ft
 - Fiber Deep: 1000ft

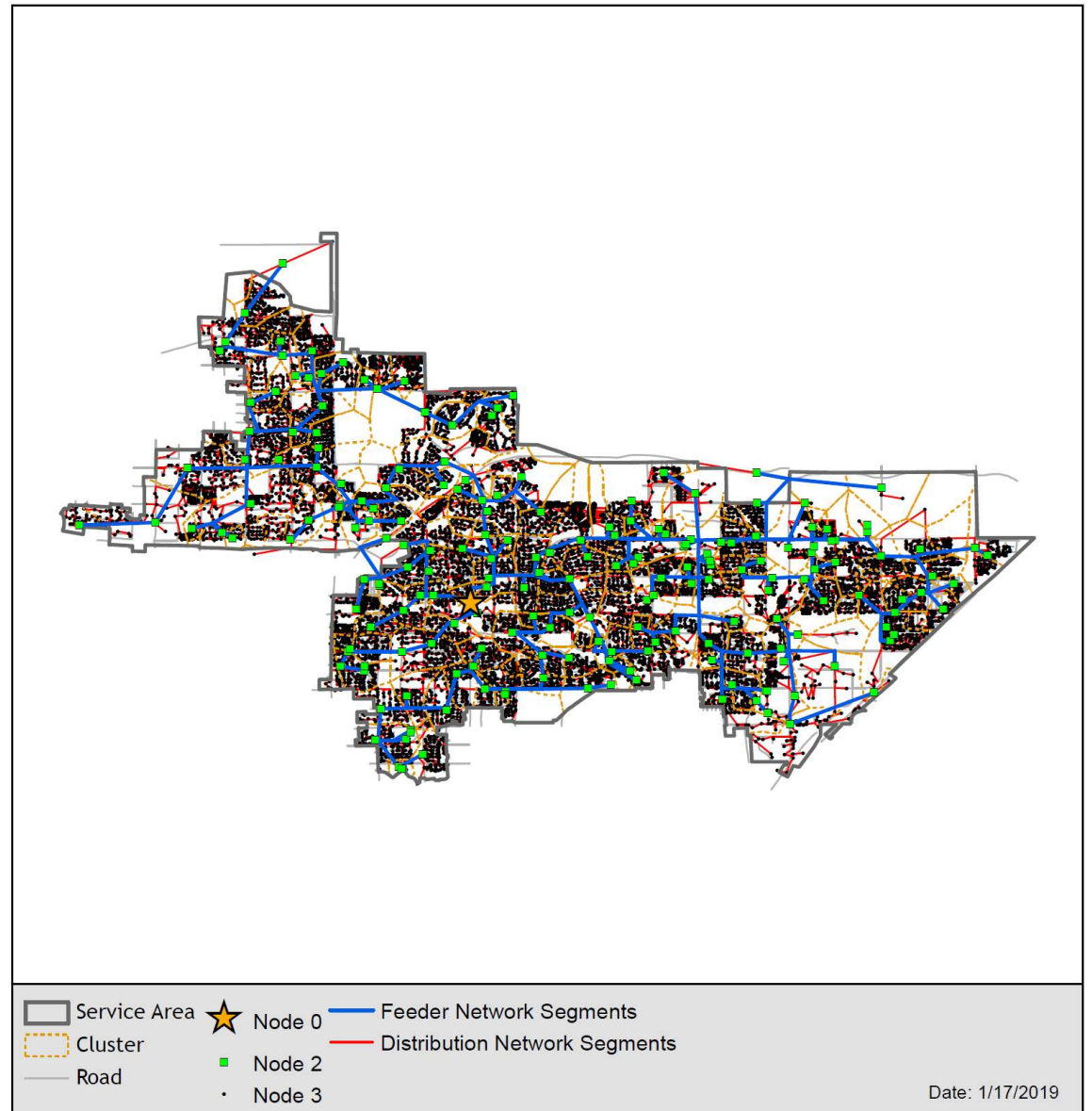
HFC sample area design



Fiber Deep sample area design



FTTp sample area design



Comparison of HFC vs Fiber Deep: Initial deployment

	HFC (40%)	FiberDeep (40%)
Drop	3,299,436	3,299,498
Total OSP	42,658,694	44,641,976
<i>Dist Coax</i>	<i>34,564,354</i>	<i>26,048,964</i>
<i>Amps/Splitters/Taps</i>	<i>439,637</i>	<i>132,423</i>
<i>Feeder Fiber</i>	<i>7,271,944</i>	<i>18,077,137</i>
<i>Pole/MakeReady</i>	<i>382,759</i>	<i>383,452</i>
COT/FiberNode	2,161,564	12,162,737
TOTAL BUILD	48,119,694	60,104,211

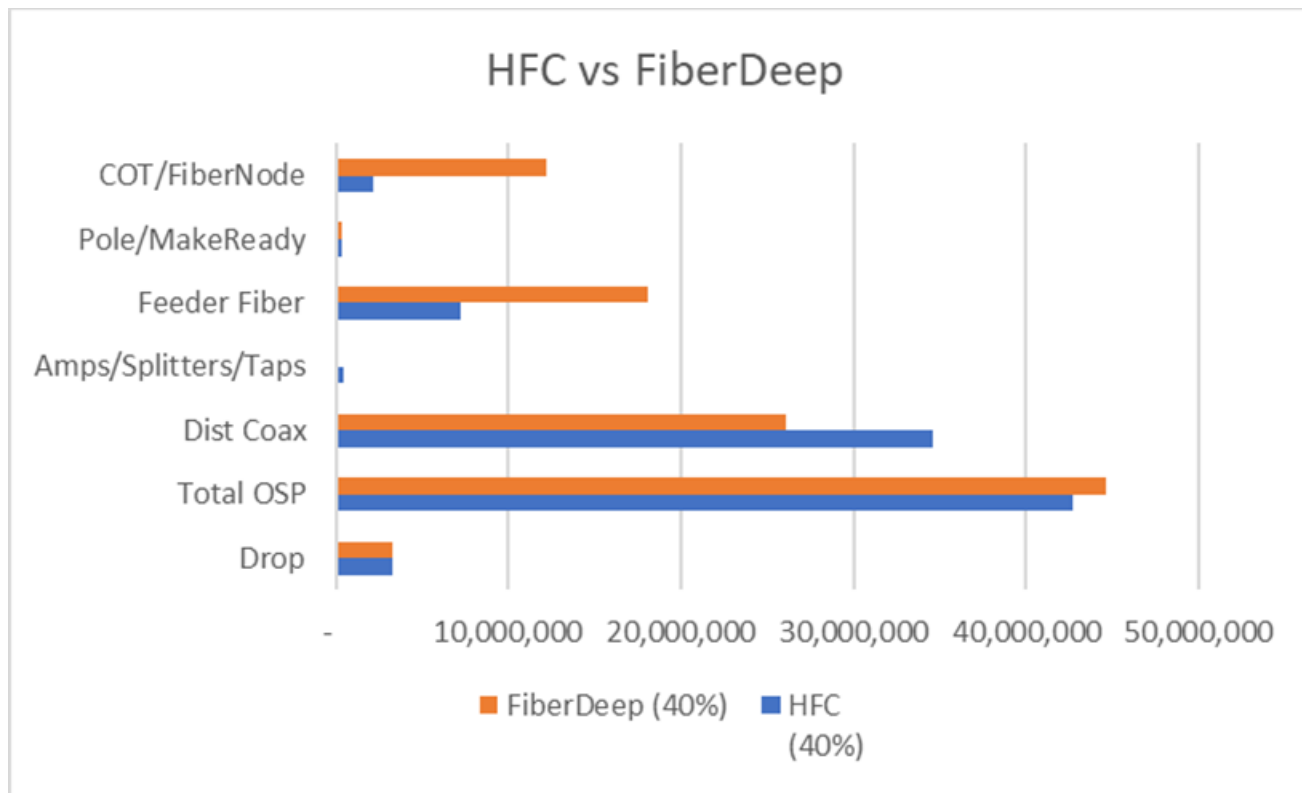
Comparison of HFC vs Fiber Deep: Cable footage

- Plant cable footage design comparison
 - HFC
 - Coax: 1,986,803
 - Fiber: 600,359
 - Fiber Deep
 - Coax: 1,630,277
 - Fiber: 1,272,998

Comparison of HFC vs Fiber Deep: Equipment counts

- Equipment count design comparison
 - HFC
 - Fiber Node Count: 207
 - Locations per Node: 515
 - Fiber Deep
 - Fiber Node Count: 1488
 - Locations per Node: 70

Comparison of HFC vs Fiber Deep: New build cost



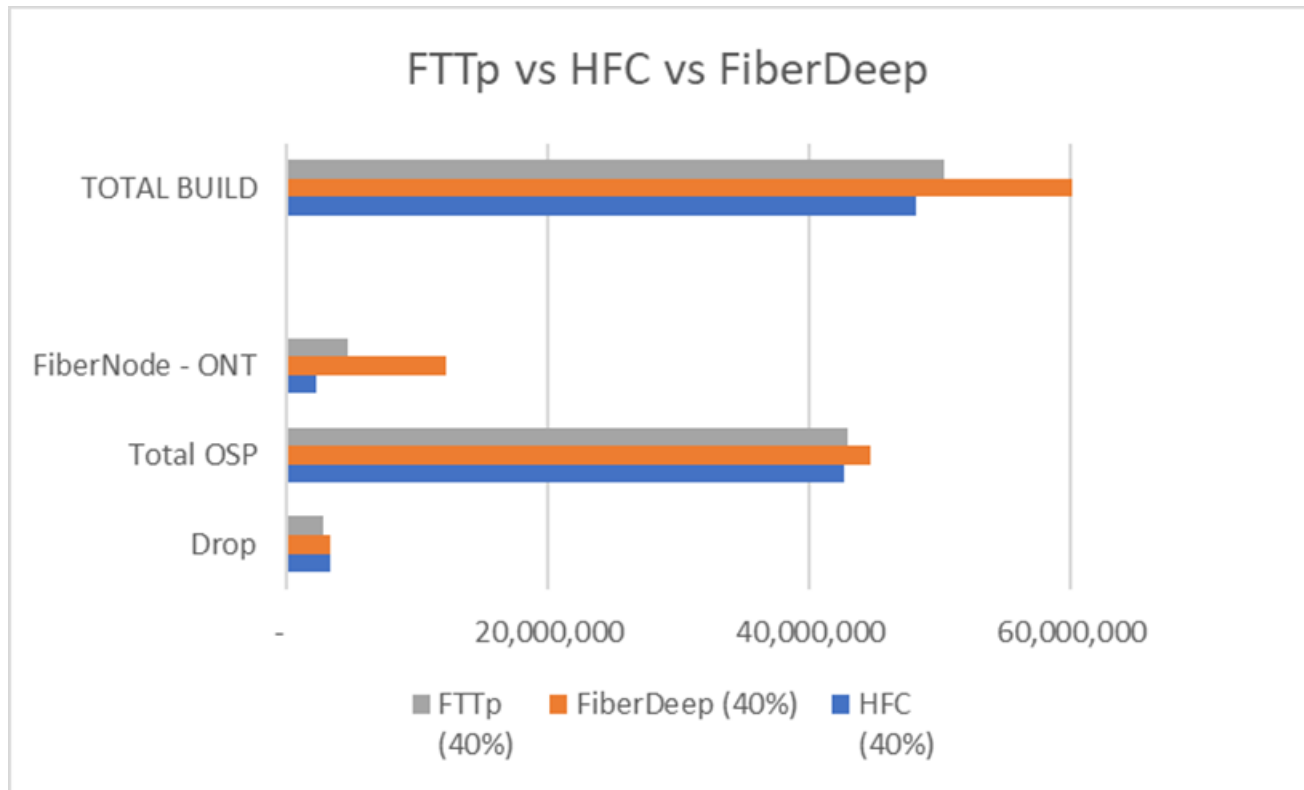
Comparison of HFC vs Fiber Deep: New build cost

	HFC (40%)	FiberDeep (40%)	New Build Change	Pct New Build Change
Drop	3,299,436	3,299,498	62	0.0%
Total OSP	42,658,694	44,641,976	1,983,282	4.6%
<i>Dist Coax</i>	34,564,354	26,048,964	(8,515,390)	-24.6%
<i>Amps/Splitters/Taps</i>	439,637	132,423	(307,214)	-69.9%
<i>Feeder Fiber</i>	7,271,944	18,077,137	10,805,193	148.6%
<i>Pole/MakeReady</i>	382,759	383,452	693	0.2%
COT/FiberNode	2,161,564	12,162,737	10,001,173	462.7%
TOTAL BUILD	48,119,694	60,104,211	11,984,517	24.9%

Comparison of HFC vs Fiber Deep: Estimated brownfield cost

	HFC (40%)	FiberDeep (40%)	New Build Change	Pct New Build Change	Brownfield Change
Drop	3,299,436	3,299,498	62	0.0%	
Total OSP	42,658,694	44,641,976	1,983,282	4.6%	
<i>Dist Coax</i>	<i>34,564,354</i>	<i>26,048,964</i>	<i>(8,515,390)</i>	<i>-24.6%</i>	
<i>Amps/Splitters/Taps</i>	<i>439,637</i>	<i>132,423</i>	<i>(307,214)</i>	<i>-69.9%</i>	
<i>Feeder Fiber</i>	<i>7,271,944</i>	<i>18,077,137</i>	<i>10,805,193</i>	<i>148.6%</i>	10,805,193
<i>Pole/MakeReady</i>	<i>382,759</i>	<i>383,452</i>	<i>693</i>	<i>0.2%</i>	
COT/FiberNode	2,161,564	12,162,737	10,001,173	462.7%	10,001,173
TOTAL BUILD	48,119,694	60,104,211	11,984,517	24.9%	20,806,366

FTTp, HFC and Fiber Deep: Initial new build comparison



FTTp, HFC and Fiber Deep: Initial new build comparison

	HFC (40%)	FiberDeep (40%)	FTTp (40%)
Drop	3,299,436	3,299,498	2,694,026
Total OSP	42,658,694	44,641,976	42,896,666
FiberNode - ONT	2,161,564	12,162,737	4,650,956
TOTAL BUILD	48,119,694	60,104,211	50,241,648

Why Fiber Deep for the subject plant owner

	Brownfield FiberDeep (40%)	FTTp (40%)
Drop	-	2,694,026
Total OSP	10,805,193	42,896,666
FiberNode - ONT	10,001,173	4,650,956
TOTAL BUILD	20,806,366	50,241,648

However, what would be built new today

- If we ask engineers and business managers– “Assuming you were building new, what would you build today, if given the choice?”
 - The common answer is FTTp
- Why FTTp
 - In short, it provides the best business case
 - It provides the ultimate delivery platform (and is somewhat future proof)
 - Is cheaper to operate
 - Expands revenue opportunities, improves take, and decreases churn
 - And as shown below, is only marginally more expensive than HFC for the initial build

	HFC (40%)	FiberDeep (40%)	FTTp (40%)
Drop	3,299,436	3,299,498	2,694,026
Total OSP	42,658,694	44,641,976	42,896,666
FiberNode - ONT	2,161,564	12,162,737	4,650,956
TOTAL BUILD	48,119,694	60,104,211	50,241,648

A quick view of the
FTTp business case

1

CostQuest Associates, Inc. Retail Provider Study	
Component:	City Scorecard
Technology:	GPON
Provider Type:	Retail Provider
City:	CQA1
State:	NV

Demographics in Served Area

AreaSqMiles	227.88
RoadMiles	4,937.71
HwyMiles	1.96
ResLocations	50,123
BusLocations	4,248
Buildings	50,778
MDU	955
Households in MDU	217
ResPopulation	153,316
ResHouseholds	56,495
ResHousingUnits	56,495
BusFirms	2,294
BusEnterprises	217
BusEmployees	28,228
WirelessTowers	37
ResAndBusPerRoadMile	11.91
ResAndBusPerSqMile	257.98
AvgHHSIZE	2.71
AvgHHIncome	64,080.61
Age0to17	44,483
Age18to24	13,739
Age25to39	35,343
Age40to54	30,548
Age55Plus	29,202
LessThanHSGrad	16,285
HSGradOrEquiv	43,171
SomeCollegeOrAssociates	60,406
BachelorDegOrHigher	33,454

In Total

	Res Households	Bus Firms
Total locations	56,507	2,308
% locations passed in Served area	100.0%	99.4%

Supply in Served Area

	Locations Served	Pct.
Cable_3orMore	53,468	98.3%
FW_3orMore	23,932	44.0%
Mobility_3orMore	54,371	100.0%
Telco_3orMore	53,732	98.8%
Cable_10orMore	53,468	98.3%
FW_10orMore	11,299	20.8%
Mobility_10orMore	54,371	100.0%
Telco_10orMore	52,710	96.9%
Cable_25orMore	53,468	98.3%
FW_25orMore	-	0.0%
Mobility_25orMore	-	0.0%
Telco_25orMore	50,329	92.6%

Financials in Served Area

	Total
Locations Passed	54,371
Potential Customers Passed	58,789
Estimated Broadband Market	87.5%
Estimated Levelized Take	16,757
PotentialMarketShare	35.1%
TotalCapex (excluding replacment)	\$ 51,507,408
AnnualARPU	\$ 13,718,862
AnnualNetworkOpex	\$ 2,774,999
AnnualEBITDA	\$ 10,943,863
NetNRC	\$ (398,769)
AnnualCapexCost	\$ 6,003,370

From Financial Report - Levelized

The in-depth view of the FTTp business case

Financials																				
Unit	Product	Measure	Res/Bus/Total	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	
Revenues	Data High	Subscription NRC			1,631,648	4,207,935	5,410,202	5,839,583	6,268,964	6,698,345	6,870,097	6,870,097	6,870,097	6,870,097	6,870,097	6,870,097	6,870,097	6,870,097	6,870,097	
					205,078	120,770	35,603	25,131	36,140	25,668	4,296	4,296	4,296	4,296	4,296	4,296	4,296	4,296	4,296	
	Data Low	Subscription NRC			2,125,698	5,482,063	7,048,367	7,607,761	8,167,156	8,726,550	8,950,307	8,950,307	8,950,307	8,950,307	8,950,307	8,950,307	8,950,307	8,950,307	8,950,307	
					534,082	314,519	92,720	65,449	94,118	66,848	11,188	11,188	11,188	11,188	11,188	11,188	11,188	11,188	11,188	
	Voice	Subscription NRC			411,870	1,062,192	1,365,675	1,474,062	1,582,449	1,690,836	1,734,190	1,734,190	1,734,190	1,734,190	1,734,190	1,734,190	1,734,190	1,734,190	1,734,190	
					-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total					4,908,376	11,187,479	13,952,566	15,011,986	16,148,826	17,208,246	17,570,079	17,570,079	17,570,079	17,570,079	17,570,079	17,570,079	17,570,079	17,570,079	17,570,079
	Operational Cost	Voice expenses				5,069	13,072	16,806	18,140	19,474	20,808	21,341	21,341	21,341	21,341	21,341	21,341	21,341	21,341	21,341
Customer Acquisition																				
Data High		Data Low			136,719	80,513	23,735	16,754	24,093	17,112	2,864	2,864	2,864	2,864	2,864	2,864	2,864	2,864	2,864	
					71,211	41,936	12,363	8,727	12,549	8,913	1,492	1,492	1,492	1,492	1,492	1,492	1,492	1,492	1,492	
TOTAL				207,930	122,449	36,098	25,481	36,642	26,025	4,356	4,356	4,356	4,356	4,356	4,356	4,356	4,356	4,356		
Service Install				739,160	435,290	128,322	90,580	130,258	92,516	15,484	15,484	15,484	15,484	15,484	15,484	15,484	15,484	15,484		
Customer Operations, Advertising, G&A				1,144,531	1,651,549	1,880,632	1,966,914	2,057,167	2,143,623	2,176,005	2,177,489	2,178,809	2,180,363	2,181,917	2,183,470	2,185,024	2,186,578	2,188,131		
Network operating expenses				1,145,420	1,204,184	1,221,481	1,233,669	1,251,202	1,263,625	1,265,632	1,267,629	1,269,406	1,271,497	1,273,588	1,275,679	1,277,770	1,279,861	1,281,952		
TOTAL					3,242,110	3,426,544	3,283,339	3,334,784	3,494,743	3,546,597	3,482,818	3,486,298	3,489,396	3,493,041	3,496,686	3,500,330	3,503,975	3,507,620	3,511,264	
EBITDA				1,666,267	7,760,935	10,669,227	11,677,202	12,654,083	13,661,650	14,087,261	14,083,781	14,080,683	14,077,038	14,073,393	14,069,749	14,066,104	14,062,459	14,058,815		
Tax Depreciation				5,544,738	9,798,822	7,546,487	5,807,790	5,564,747	4,266,570	3,004,191	2,942,525	2,964,406	3,079,738	3,216,643	3,348,016	3,494,451	3,644,723	3,784,804		
EBIT				(3,878,472)	(2,037,886)	3,122,740	5,869,412	7,089,336	9,395,079	11,083,070	11,141,256	11,116,277	10,997,300	10,856,750	10,721,732	10,571,653	10,417,736	10,274,010		
Interest				991,284	991,284	991,284	991,284	956,148	918,904	879,426	837,578	793,220	746,200	696,359	643,528	587,527	528,165	465,242		
Income				(4,869,756)	(3,029,171)	2,131,456	4,878,128	6,133,187	8,476,175	10,203,645	10,303,678	10,323,057	10,251,099	10,160,391	10,078,204	9,984,126	9,889,571	9,808,768		
Tax				(58,437)	(36,350)	25,577	58,538	73,598	101,714	122,444	123,644	123,877	123,013	121,925	120,938	119,810	118,675	117,705		
After Tax Income				(4,811,319)	(2,992,820)	2,105,878	4,819,590	6,059,589	8,374,461	10,081,201	10,180,034	10,199,180	10,128,086	10,038,466	9,957,266	9,864,316	9,770,896	9,691,062		

Unit	Item			Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15
Capital	Initial Deployment			44,357,906	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Success Based		0	4,234,460	2,492,973	733,766	517,053	743,823	527,000	85,159	84,716	75,401	88,707	88,707	88,707	88,707	88,707	88,707	88,707
	Network Capital Replacment			521,990	745,939	969,944	1,184,676	1,398,364	1,611,788	1,816,824	2,006,181	2,179,683	2,333,947	2,466,571	2,575,671	2,660,494	2,721,418	2,759,982	2,759,982
	TOTAL			44,357,906	4,756,451	3,238,912	1,703,710	1,701,730	2,142,187	2,138,788	1,901,983	2,090,896	2,255,085	2,422,655	2,555,278	2,664,378	2,749,201	2,810,125	2,848,689
				27,836,501	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Unit	Item			Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15
FCF	Raw			(27,836,501)	211,429	3,567,089	7,948,655	8,340,053	8,861,415	9,844,265	10,485,953	10,292,358	10,124,839	9,954,488	9,819,308	9,707,549	9,620,211	9,556,777	9,515,538
	PV			(27,836,501)	201,627	3,093,584	6,269,123	5,982,012	5,780,252	5,839,723	5,656,947	5,049,570	4,517,446	4,039,141	3,623,399	3,257,693	2,935,962	2,652,422	2,401,761

Debt Service Coverage Ratio	0%	168%	783%	1076%	741%	802%	866%	893%	893%	893%	893%	893%	893%	892%	892%	892%	892%	892%	892%
Assumed Loan Balance [accumulated capital less accumulated dep]	16,521,404	16,521,404	16,521,404	16,521,404	16,521,404	15,935,807	15,315,073	14,657,095	13,959,638	13,220,334	12,436,672	11,605,990	10,725,468	9,792,113	8,802,758	7,754,041			

Present value of cash flows - Initial Deployment	(27,836,501)
Present value of cash flows - Post Deployment	81,083,406
Present value of 30 year cash flow	53,246,905
Terminal Multiple	9.92
Present value of terminal value	6,289,399
NPV	59,536,304

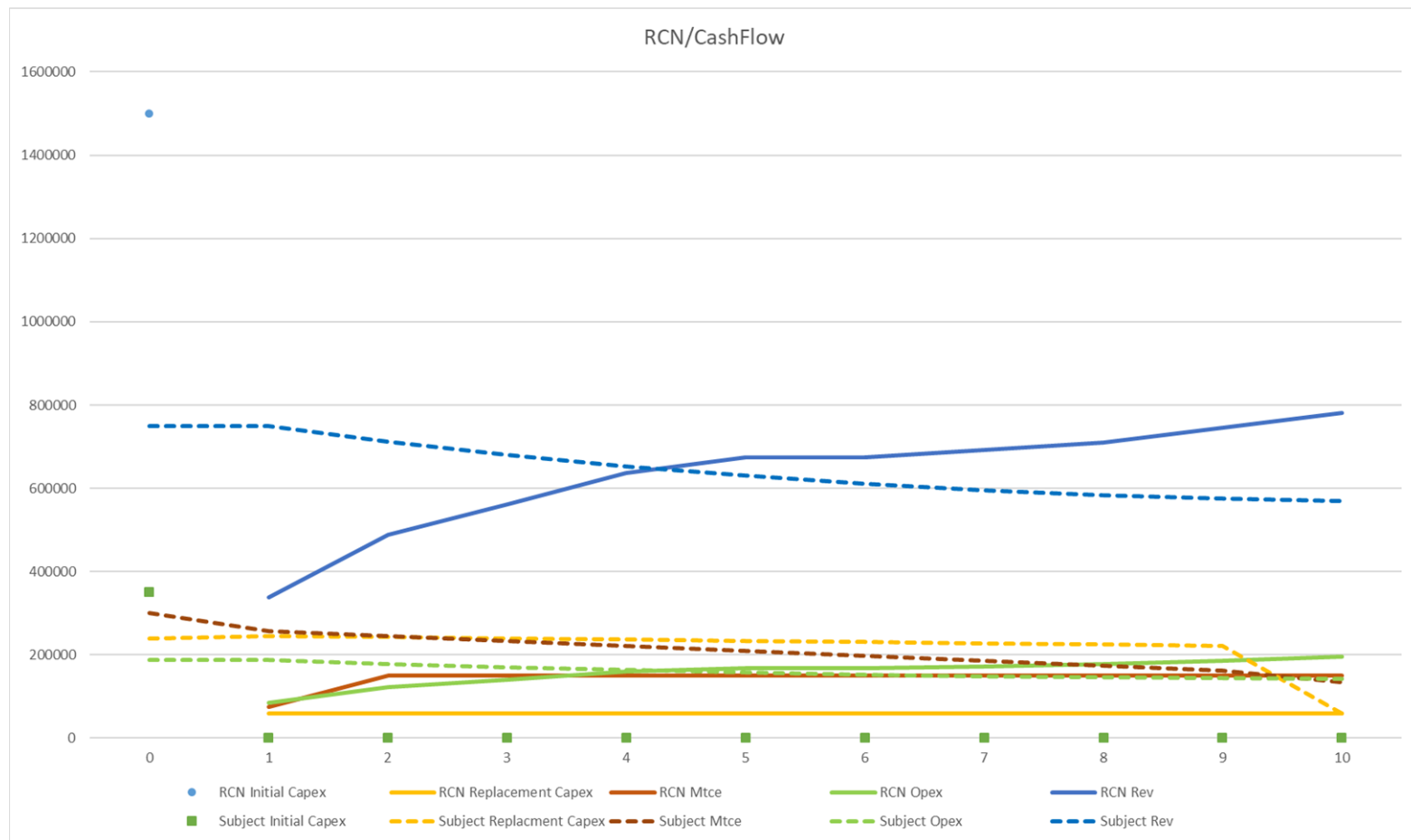
View truncated to first 15 years

And from the view of Valuation, what do we base the Value on

- In the replacement cost approach, the appraiser is comparing the Subject Property to its most likely Replacement
 - From the American Society of Appraisers, Valuing Machinery and Equipment: The Fundamentals of Appraising Machinery and Technical Assets, Third Edition, 2011
 - The replacement property would be the most economical new property replacing the service provided by the Subject Property.
 - This recognizes that prudent buyers will not pay more for a property than the cost of acquiring a substitute property of equivalent utility taking into consideration all physical depreciation, as well as any functional and external obsolescence present in the assets in arriving at a reasonable determination of Fair Market Value.⁴¹ Thus, the ReplCN is generally the proper starting point
- In short, what option, that is available in the market, provides the greatest value

... FTTp is the likely choice – The choice of most experts...the choice that typically provides the greatest value

The Decision: Cash Flows



Additional concepts to consider

- When choosing the replacement plant, we need to:
 - Estimate the initial capex
 - Review the differences in ongoing capex between the replacement and the subject
 - Review the differences in operational cost between the replacement and the subject
 - Review the differences in revenue between the replacement and the subject

... in short, understand the cash flow differentials

- In the case of Cable systems, if we use an FTTP replacement, we now need to look at
 - Coax cost of removal
 - Power cost savings
 - Operational cost savings
 - Lost revenue

... in short, additional forms of obsolescence

HOWEVER...

Are there additional obsolescence adjustments with FTTp

