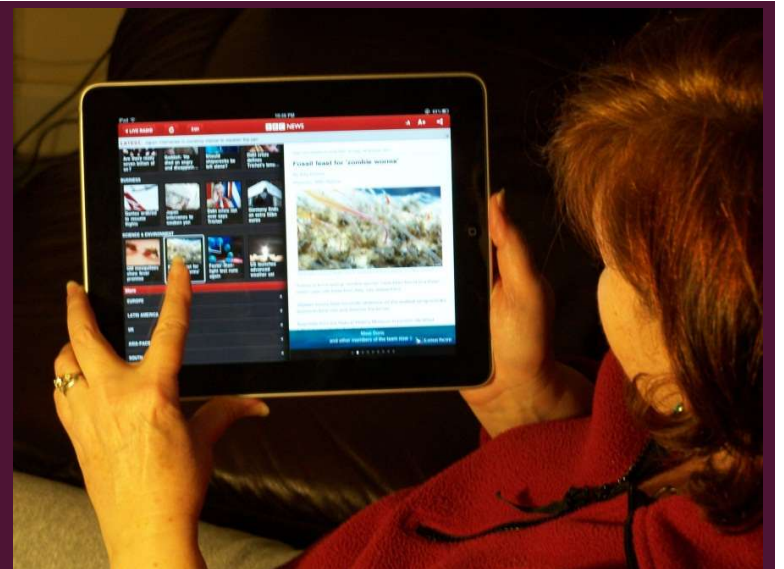
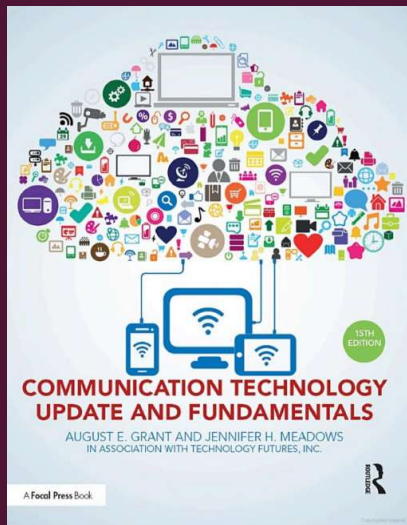


# COMMUNICATION TECHNOLOGY UPDATE 2026

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2026: THE YEAR OF AI

But what does that mean?

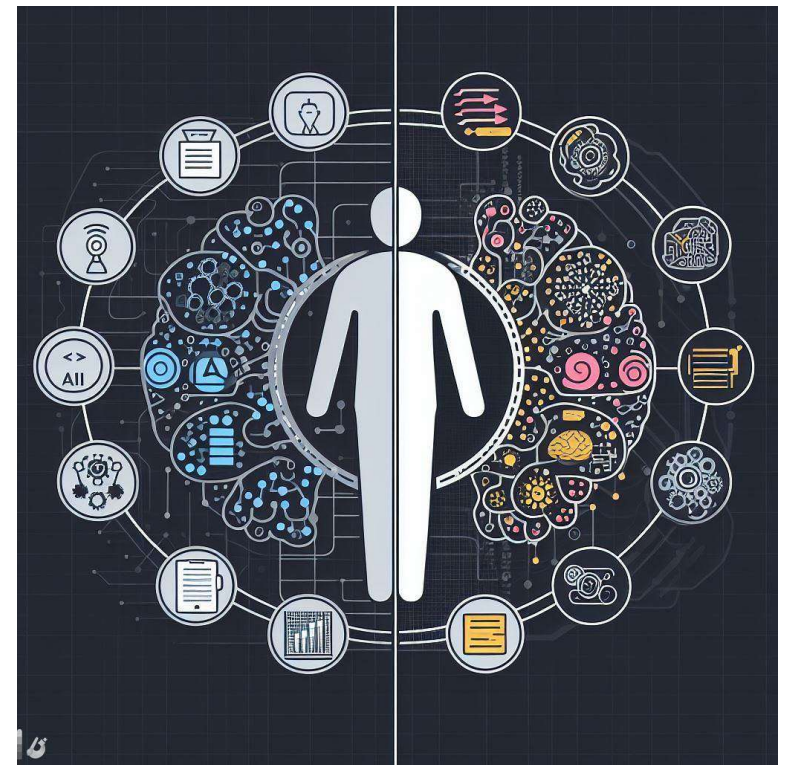
# AI



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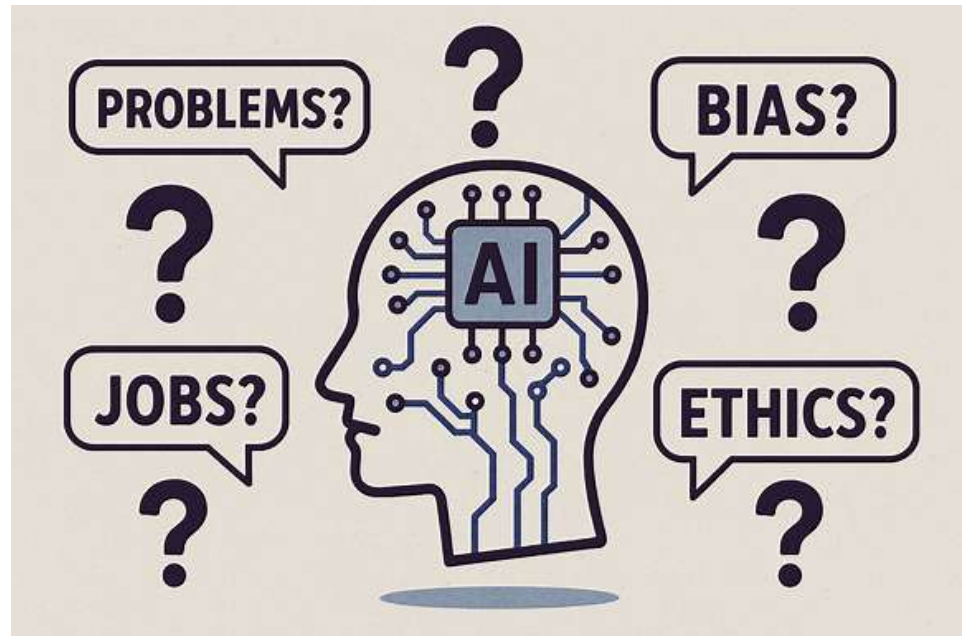
# COMPETING DEFINITIONS

- Artificial Intelligence
  - Implies consciousness and independence
- Augmented Intelligence
  - Implies dependence and task-association



# AI: A FEW BIG ISSUES

- AI Slop
- “Hallucinations”
- Energy Required



# LESSON FROM DOTCOM BOOM

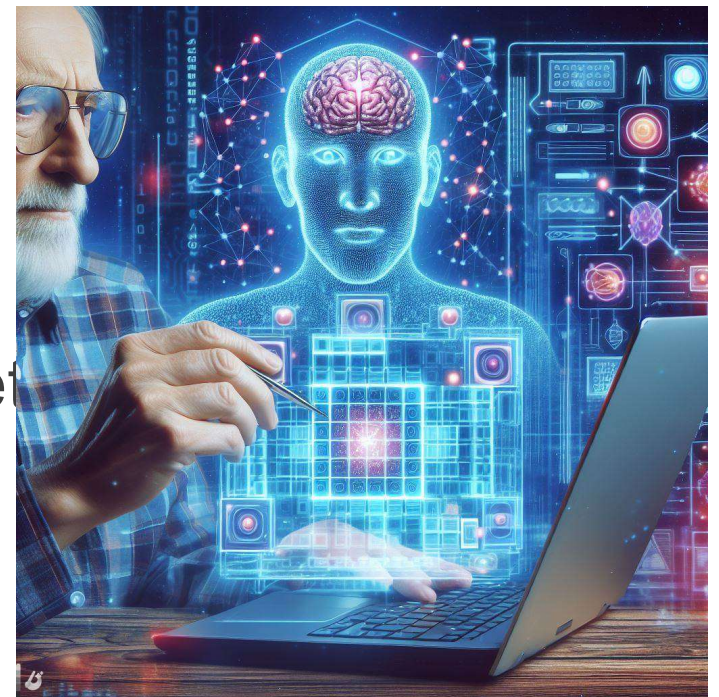
- 1999-2001—The “New Economy”
  - Clicks, visits, interactions
  - “Digital Heroin”
- 2001—The Dotcom Bust
  - Realization that revenue is needed to maintain spending and investment

# AI: BIGGEST ISSUE

\$\$\$\$\$

# AI APPLICATIONS IN COMM TECH

- Content creation
- Personalized delivery and marketing
- Organization of files, photos, video, etc.





# POTENTIAL AI GAMECHANGER?

- Education
  - Adaptive learning on steroids
  - Early research shows AI superior to tutoring
  - Everyone learns at their own pace
  - But time and discussion are still needed

# IMPACTS OF AI

- Process changes—new ways of doing the same job we are doing now
  - Creating graphics
  - Writing press releases
  - Compiling summaries
- Product changes—new media output, content, or services
  - Adaptive learning
  - Big data analysis
  - Custom entertainment and information delivery

# MORE AI

- How will AI affect communication technologies in general?
  - Moderate increase in bandwidth demand
    - Data centers will do heavy lifting
  - Significant increase in “recommendation engines” and personalization
    - Goal is to maximize time spent on individual media outlets
  - Revolutionary potential for
    - Education and training

## WHAT ELSE IS GOING ON?

Organizational change is rippling across media

- Mergers (Warner Bros Discovery)
- Divestitures (Versant)

# FIGHT FOR WARNER BROS. DISCOVERY



**WARNER BROS.  
DISCOVERY**



## SOME HISTORICAL CONTEXT ABOUT WARNER BROS

- 1996: Ted Turner (with help) buys Time Warner
- 2000: AOL merges with Time Warner
- 2018: AT&T buys Time Warner
- 2022: Discovery Global merges with Warner Bros
- 2026: Warner Bros will be purchased by ???????

# TELEVISION



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# BIG NEWS AT 2026 CONSUMER ELECTRONICS SHOW



■ Wallpaper TV?

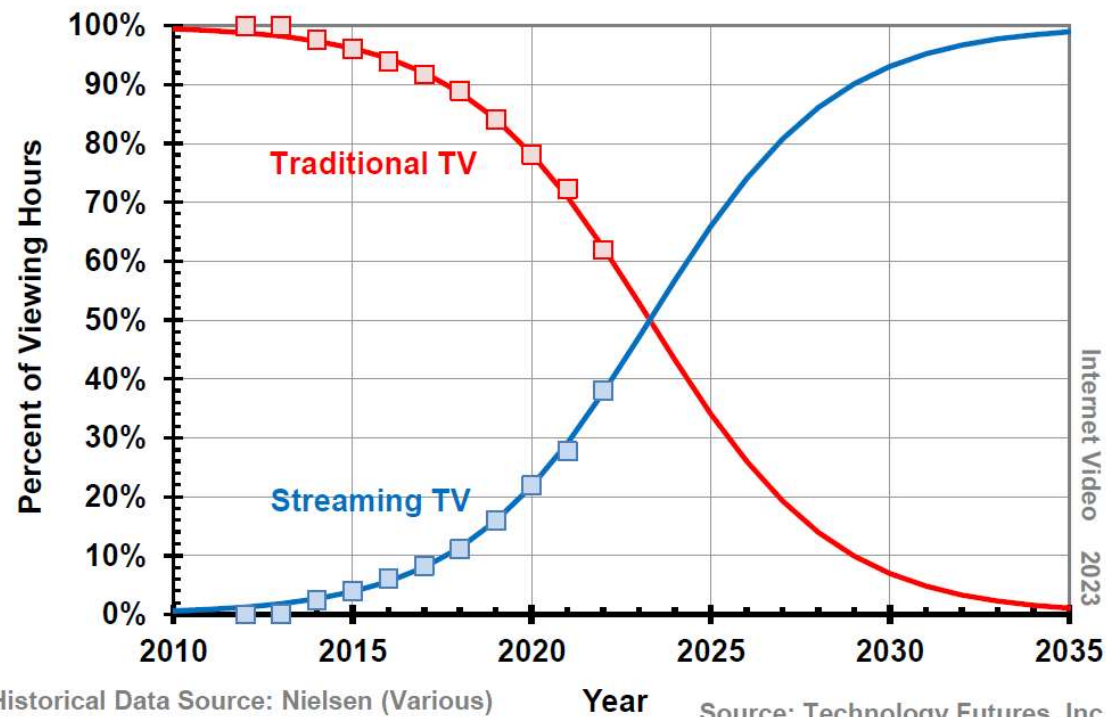


# SPORTS SLOWLY MOVING TO STREAMING



# Projection Becomes Reality:

## Traditional TV vs Streaming TV – 2023 TFI Forecast



**TECHNOLOGY  
FUTURES INC.**

# STREAMING TODAY...BUT MAYBE NOT TOMORROW



NETFLIX



amazon prime video



peacock



Disney+



Apple tv+



HBO max



Paramount+



ESPN+

# DISRUPTION BY BROADCAST NETWORKS



How long before networks move  
to direct streaming to consumers?



## AND THEN WHAT HAPPENS TO LOCAL TV STATIONS?

- News
- Sports
- Community activities
  
- Most important: Advertising
  - Local businesses need media to reach prospective customers

# ATSC 3.0 BROADCAST STANDARD

## Biggest Innovation in TV that no one sees!



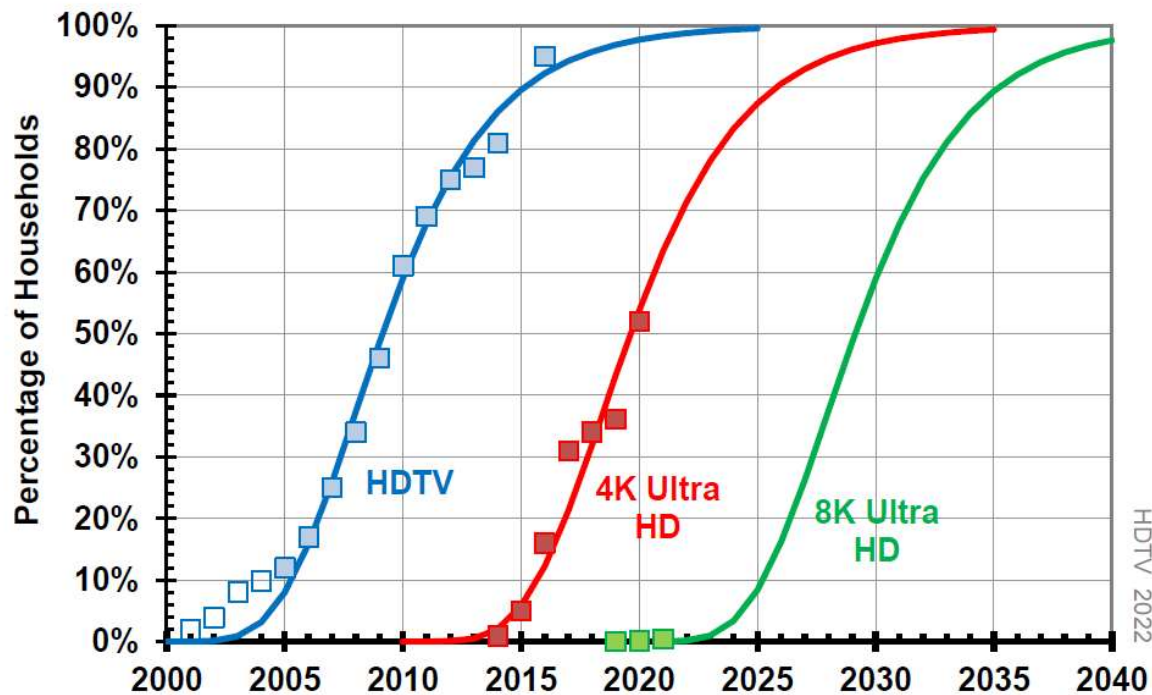
- Delivery of 4K
- Up to 120 fps
- HDR
- Enhanced audio
- Mobile television
- Need for bandwidth
- Broadcast transition
- Targeted Advertising

# HIGH-RESOLUTION TV





## Ultra HD Households (4K and 8K) - 2022 TFI Forecast



Historical data sources: HDTV - 2001-2004 Misc,  
2005- Leichtman Research; 4K 2014-15 Strategy  
Analytics, 2016-2020 Consumer Technology Assc, ;  
8K - Strategic Analytics

Year

Source: Technology Futures, Inc.

**TECHNOLOGY  
FUTURES INC.**



# CINEMA



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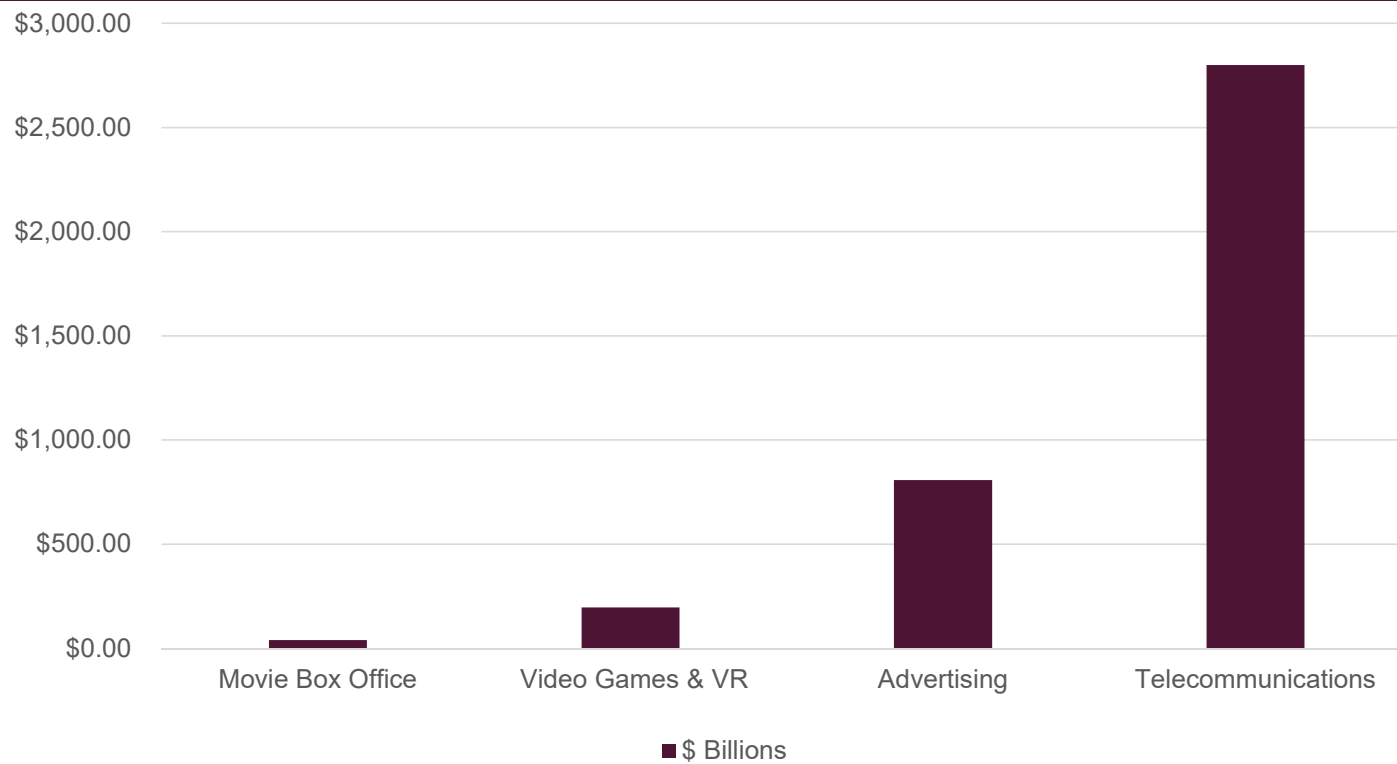
# 2025 CINEMA DEVELOPMENTS

## Rebound continues



more than \$1 billion each global box office

# DON'T FORGET: RELATIVE GLOBAL REVENUES



# VIDEO GAMES



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# 2025 Global Video Game Revenue: \$197 billion

(up 7.5%) from 2024

Source:  
VideoGamesChronicle



(Image credit: Nintendo)

# STILL WAITING ON CONVERGENCE OF VIDEO GAMES AND VR



Source: Cnet

# VR



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# BIGGEST DISAPPOINTMENT: APPLE VISION PRO

- High cost
- Limited app availability
- Potential applications
  - Industrial
  - Military
  - ...but maybe not gaming





# VR NOTES

- Meta continues to dominate with low price
  - Sub \$500 prices
  - Untethered
- Physical limitations
  - Accessibility
  - 15-minute limit
  - Need for dedicated space

# WHITHER THE “METAVERSE?”

- Virtual words are unconnected
- Key question: Will they become connected as email and internet were in the 1990s?

# VR PREDICTIONS

- Commercial applications will overwhelm all others
  - Consider the evolution of the internet
- HMDs will be less popular than multi-screen setups
  - Curved
  - Stacked
  - Surround
- Still looking for a killer app...

# BUT META IS MAKING ADVANCES IN AR



## PREDICTION:

- AR enabled glasses will continue to quietly grow in popularity

# DIGITAL SIGNAGE



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# SPHERE AND SPHERE 2





# APPLICATIONS OF DIGITAL SIGNAGE

- Advertising
- Information
- Entertainment
- Wayfinding
- Atmosphere





# KEY FACTORS FOR DIGITAL SIGNS

- Efficiency
- Environmental (including power consumption)
- Regulation (distraction and neighborhood aesthetics)
- Function

# SOCIAL MEDIA



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# KEY SOCIAL MEDIA DEVELOPMENTS

- Increased prohibition of access by children and teens
  - Research studies demonstrate harm to children from social media use
- Status of TikTok in the U.S.
- Issues with advertising efficiency

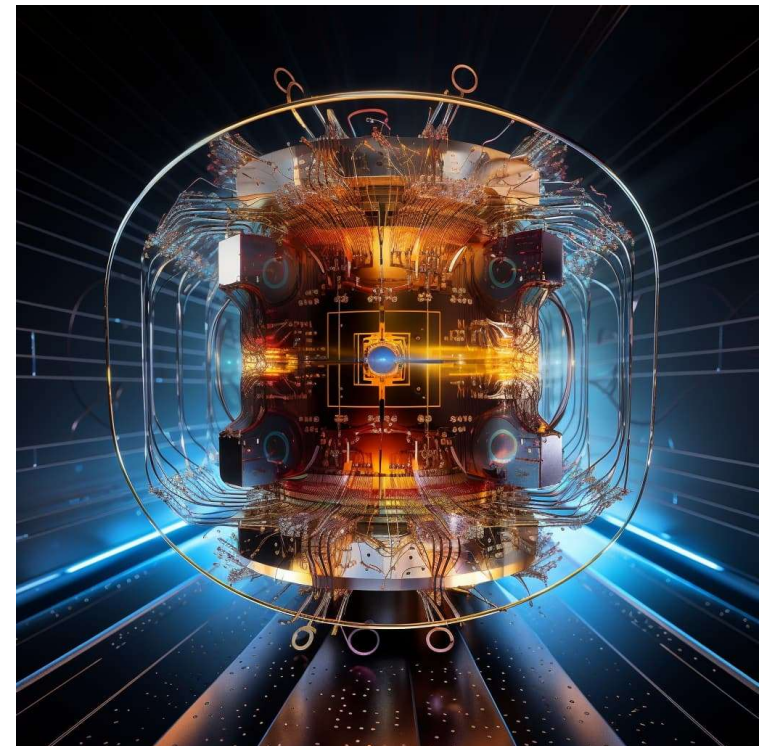
# QUANTUM COMPUTING



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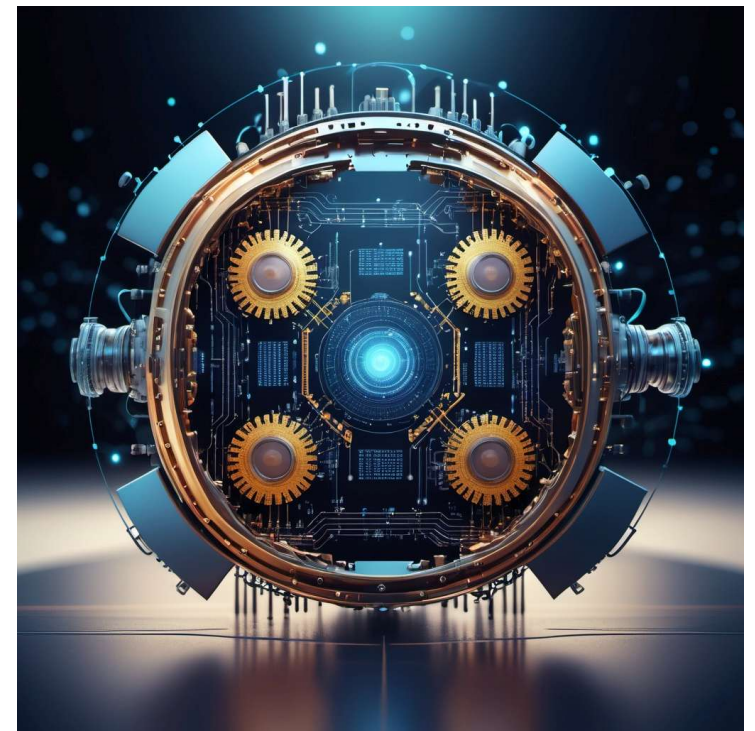
# LOOKING DOWN THE ROAD...

Quantum  
computing may be  
the biggest  
gamechanger of  
all...



# QUANTUM COMPUTING IMPACT

- Computing power
- Centralized processing
  - Will require networking
- Turbocharge AI revolution



# REMOTE WORK



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# REMOTE WORK ISSUES

- Managerial desire for control
- Efficiency for workers
  - Commuting time
  - Child care
  - Personal control
- Efficiency for employers
  - Cost of workspace
  - Need for employee interaction





# PREDICTIONS



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# PREDICTIONS

- AI will have a reset as focus moves to revenue
- Audience has effortlessly moved to streaming—trend will continue
- Anytime, anywhere communication will become even more pervasive, but consumers may revolt by logging off
- Changes in ownership will happen much more quickly than changes in technology

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THANK YOU!

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